# The Metropolitan Transportation Plan



# **Executive Summary**



North Central Texas Council of Governments

### **Plan Development**

#### **Mobility Plan Goals**

#### **Transportation**

- Accommodate expected demographic growth
- Reduce traffic congestion
- Provide multimodal options
- Improve travel efficiency

#### **Quality of Life**

- Facilitate continued
  economic development
- Improve transportation
  accessibility
- Reduce environmental and community impacts

#### **Financial**

- Pursue stable, long-range revenue options
- Reduce transportation system costs

**Mobility 2025 – Amended April 2005** is a comprehensive, multimodal blueprint for transportation systems and services aimed at meeting the mobility and financial needs of the Dallas-Fort Worth metropolitan area. It outlines the expenditure of more than \$45 billion of federal, state, and local funds expected to be available for transportation improvements through 2025. It also recognizes the heightened awareness of the growing concerns for improved air quality, public acceptance of major transportation facilities, and the need for adequate financial resources.

## *Mobility 2025 – Amended April 2005* is the \$45 billion blueprint for transportation planning through 2025.

**Mobility 2025 – Amended April 2005** is the product of a comprehensive, cooperative, and continuous planning effort. The development was guided by the principles set forth in the Transportation Equity Act for the 21st Century, or TEA-21, and the requirements of the Clean Air Act amendments of 1990. TEA-21 continued the philosophy of the Intermodal Surface Transportation Efficiency Act of 1991, or ISTEA, which strengthened the role of the planning process by making it a central decision-making mechanism for development and funding of the metropolitan transportation system. Because the DFW metropolitan area is a designated nonattainment area for the pollutant ozone, the Mobility 2025 plan must demonstrate that its plans, programs, projects, policies, and partnerships are consistent with state and regional air quality improvement goals.



### **Public Involvement & Environmental Justice**

The North Central Texas Council of Governments' public involvement procedures for regional transportation planning are designed to keep residents apprised of transportation plans and programs. Comments and input from all who choose to participate are welcome. A pubic meeting must be conducted at least 30 days before Regional Transportation Council approval of a metropolitan transportation plan. (The RTC is the transportation policy-making body of NCTCOG.) Written comments are accepted for 30 days. Additional components of the public involvement process include reasonable public access to technical and policy information, public meetings, and explicit consideration and response to public input. The agency's Web site is www.nctcog.org.

- Public meeting notices run in local daily and community newspapers, minorityfocused newspapers, and Spanish language newspapers.
- All public meeting locations are accessible to people with disabilities, and special adjustments can be made to accommodate those who need assistance.
- All public meetings are near public transportation.
- Locations are chosen to allow NCTCOG to reach diverse populations.
- Spanish translation of meetings and materials is offered.



Ensuring transportation decisions enhance the quality of life of all residents of the region is a priority. To ensure any negative impact on a particular socioeconomic group is avoided, a comprehensive, inclusive process is regularly undertaken. By including environmental justice in the planning process, better transportation decisions are made that meet the needs of people in the region. This is achieved by enhancing public involvement, partnering with community-based organizations, and involving minority and low-income populations in the transportation decision-making process.

No person in the United States shall, on the ground of race, color, or national origin be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving federal financial assistance.

- Title VI of the Civil Rights Act of 1964

#### Mobility 2025 – Amended April 2005 Environmental Justice Performance

Protected Populations	Employment/ Activity Center Accessibility	Neighborhood Congestion Impacts
Black	+	+
Hispanic	+	+
Asian-American	+	0
American Indian/Alaskan Nativ	/e O	0
Under Poverty Line		
(Low Income)	+	+
Over 65 Years Old	+	+
Under 14 Years Old	0	0
Persons with Disabilities	+	+
Females(Head of Households)	) +	+

+ = Population class enhanced compared to general population.

*o* = Population class not harmed compared to general population.

The Dallas-Fort Worth metropolitan area was one of the most rapidly growing areas in the United States during the 1980s and 1990s. A U.S. Census Bureau study shows that the DFW area grew in population by 19 percent between 1990 and 1998, making it the nation's fastest growing metropolitan area during the 1990s. Larger today in population than 27 states and as the largest metropolitan area in Texas, the Dallas-Fort Worth area is a major economic, social, and political force. Representing about one-third of the state's gross regional product, the DFW area is a national and statewide leader in job growth and is consistently named among the most attractive U.S. metropolitan areas for corporate expansions and relocations.

- Congestion cost more than \$5 billion in lost productivity in 2000.
- The region has grown by roughly 1 million people each decade since 1960.
- The region is expected to grow by almost 3 million people by 2025.
- Two million jobs will be added by 2025.
- According to the Texas Metropolitan Mobility Plan, 3,600 more lane miles than recommended should be built by 2025 to solve for the worst congestion.
- By 2025, congestion will add 31 minutes to a trip that takes 20 minutes today.
- In 2000, 79 percent of the region's workers drove alone to work.
- The average vehicle miles traveled per person increased from 21 miles per day in 1980 to 28 miles per day in 2000.

Projected Regional Growth			
	2000	2010	2025
Population	5 mil	6.2 mil	8 mil
Employment	3.1 mil	3.9 mil	4.9 mil



**Comparative Aerial Photography** (LEFT 2001/ABOVE 2005) Photographs taken at State Highway 121 and the Dallas North Tollway in Collin County show an example of the rapid growth in the region.

Source:



### **Regional Trends and Needs**

Growth will continue to outpace our ability to fund needed transportation system capacity. Federal law requires that the region's long-range plan be financially constrained. A separate but related effort, the Texas Metropolitan Mobility Plan is a comprehensive multimodal blueprint for a transportation system for the Dallas-Fort Worth area and illustrates the cost to maintain the current system of roads and eliminate the worst congestion. It is estimated that \$45 billion will be available by 2025, less than half of what is needed.

The study, required by the Texas Transportation Commission, identifies the unmet transportation needs in the state's larger metropolitan areas (more than 200,000 people). Each metropolitan area is asked to identify longrange transportation plans and develop short-range priorities aimed at improving mobility and reducing traffic congestion and impact on air quality.



Traffic congestion at U.S. 75 (North Central Expressway) and Belt Line Road in Richardson is a daily occurrence. Traffic congestion is one of the most significant challenges facing the region.



### **Financial Planning**

One of the most important aspects of Mobility 2025 – Amended April 2005 is the identification and analysis of the financial resources available to implement its recommendations. Not only is this financial analysis a sound planning practice; it is required by federal law.

The primary sources of revenue for transportation maintenance, operation, and capital improvements include federal and state motor fuel taxes, state vehicle registration fees, dedicated transportation authority sales taxes, road revenue, and local government bond programs. The analysis revealed that if these revenue rates remain at their current levels, there would not be sufficient funding to construct the recommendations of this Mobility Plan update.

Since the plan is not tied to any specific revenue-generation strategy such as gas tax increases or percentage of gas tax revenue returned to the state, it puts an increasing burden on the Regional Transportation Council, to monitor the financial situation of the plan on a regular basis and make needed adjustments. Because implementation is contingent on the need for additional revenue, the RTC will continue to monitor state and federal legislative initiatives to ensure funding is available to implement Mobility 2025 – Amended April 2005.



#### Transportation Funding Needs (in billions)

Metropolitan Transportation			
System Components	Costs	Funding Available	Revenue Initiative
Transit Operation & Maintenance	\$8.4	\$8.4	0
Roadway Operation & Maintenance	\$5.7	\$5.7	0
Congestion Mitigation Strategies	\$1.9	\$1.9	0
Bicycle & Pedestrian Facilities and			
Transportation Enhancements	\$1.0	\$1.0	0
Rail and Bus Transit System	\$8.3	\$6.3	21
HOV and Managed Facilities	\$1.5	\$1.5	0
Freeway and Toll Road System	\$12.4	\$11.6	\$0.8 <sup>2</sup>
Regional Arterial and Local			
Thoroughfare System	\$5.8	\$5.8	0
TOTAL (2004 dollars)	\$45.0	\$42.2	\$2.8

1 \$2 billion to be obtained through Regional Transit Initiative

2 \$0.8 billion to be obtained through future Partnership Programs

### System Performance

The Dallas-Fort Worth metropolitan area is widely recognized for its outstanding quality of life. Playing a large part in this recognition is a robust and diverse multimodal transportation system. The plan recommendations represent what can realistically be afforded and do not account for the total mobility needs of the region.

The North Central Texas Council of Governments uses a variety of system performance measures to:

- Identify and measure the extent and duration of traffic congestion
- Evaluate regional system performance
- Evaluate project-specific system performance
- Evaluate the effectiveness of congestion-reduction strategies
- Evaluate financial and air quality impacts and constraints

#### **Regional Performance Measures**

Dopulation	1999	2025	Change
Population (in millions) Employment	4.5	8	75%
(in millions)	2.7	4.9	84%
Vehicle Miles Traveled (in millions)	125	233	86%
Roadway Capacity (# of cars in millions)	23.2	34.8	50%
Total Delay per Weekday (in millions of hours)	1.3	2.8	115%
Vehicle Miles Traveled per Person	29.05	29.31	1%

Annual Cost of Congestion



Percent of Lane Miles Highly Congested





### Air Quality

The nine-county Dallas-Fort Worth region has been designated "nonattainment" for the pollutant ozone by the U.S. Environmental Protection Agency. This new air quality standard is designed to address prolonged exposure to unhealthy air and to ensures federal funds and approval of transportation activities are consistent with regional air quality goals. The federal Clean Air Act requires states with nonattianment areas to develop a State Implementation Plan to address how they will reduce and maintain air pollution emissions to comply with the federal standards. Development of the SIP for the DFW region is under way. The nonattainment area has until June 15, 2010, to reach conformity of the federal air quality standards.



### **Air Quality Conformity Analysis**



The nine-county conformity budgets are 104.14 tons/day and 201.32 tons/day for volatile organic compounds and nitrogen oxide, respectively.



Emissions are below budget targets for all forecast years

#### 8

### **Regional Transportation Air Quality Program**

The region must demonstrate the air quality commitments are implemented in a timely manner as documented through the Regional Transportation Council initiatives. In addition to requirements outlined in the SIP, the Regional Transportation Council has adopted an aggressive mobile emission reduction air quality program. The RTC air quality program focuses on the major contributing factors to mobile emissions.



The Adopt-A-School Bus program helps replace or retrofit vehicles to reduce toxic air emissions (Photo by EPA).

The AirCheck Texas program helps repair or replace vehicles that fail the state emissions test.



#### **Program Targets**

- High-emitting vehicles
- Vehicle cold starts
- Hard accelerations
- Excessive idling
- High speeds
- Low speeds
- Diesel engines
- High level of vehicle miles traveled

#### Air Quality Programs Being Pursued

- Pay-as-you-drive insurance pilot program
- Ozone-season transit incentive program
- Clean fleet vehicle procurement policy
- Dallas-Fort Worth Clean Cities program
- Dallas-Fort Worth Adopt-a-School Bus program
- AirCheck Texas repair and replacement assistance program
- Dallas emissions enforcement pilot program
- Diesel freight vehicle idling reduction program
- Texas Emissions Reduction Plan partnership program
- Aftermarket technology and fuel additive research program

### **Mobile Source Emission Reduction Measures**

Mobile source emission reduction measures are projects designed to achieve emission reductions from on-road mobile sources. These projects include:

- Transportation Control Measures
- Voluntary Mobile Emission Reduction Programs
- Transportation Emission Reduction Measures

Transportation Control Measures and Voluntary Mobile Emission Reduction Programs are included in the State Implementation Plan. Transportation Emission Reduction Measures are additional transportation projects and related activities, such as traffic signal improvements, that are designed to achieve on-road mobile source emission reductions but are not included as control measures in the SIP.

#### **Mobile Emission Reduction Measures**

Clean Vehicle Program Sustainable Development Ozone Season Awareness Campaign Grade Separations Employer Trip Reduction Program Vanpool Rail Pedestrian/Bicycle Facilities Intersection Improvements Park-n-Ride Lots High Occupancy Vehicle (HOV) Lanes

Transportation System Management seeks to improve traffic flow and safety through better management and operation of transportation facilities. Compared to major capacity and infrastructure improvements, TSM-related projects are usually lower in cost and can be implemented or constructed in less time. Some example of TSM projects are traffic signal enhancements, removal or freeway and arterial bottlenecks, and use of intelligent transportation system technologies . Improved traffic flow and reduction of delay

can have positive air quality benefits as well. Improvements at intersections and in signal timing, which reduces delays, limit the amount of vehicle emissions. Reducing traffic jams caused by incidents on the roadways through better traffic management also reduces the amounts of pollutants by reducing the number of idling vehicles.



### **Transportation System**

- Mobility assistanc patrols
- **TxDOT Transportation Management Center**
- City transportation management center
- Transit management center





Transportation Management Centers help monitor the performance of the transportation system, quickly responding to incidents.

Traffic signal improvements help minimize delays at intersections.

### **Congestion Management**



The courtesy patrol helps minimize delays by quickly responding to disabled vehicles.



Dynamic Message Boards throughout the region help give motorists real-time travel information.

**Transportation Demand Management Stategies** 

- Employer Trip Reduction Programs
- Vanpool Programs
- Park-and-Ride facilities
- Transportation Management Association

**Employer Trip Reduction Programs** 

- Ridesharing
- Telecommuting
- Flexible work hours
- Transit pass subsidies
- Bicycle/pedestrian facilities

#### **Transportation System Management**

Program / Project	Scope	Estimated Cost	Expected Benefits
Intersection Improvements/ Grade Separations	1,615 projects	\$363 million	Reduction in congestion delay of 52,000 person hours per day
Traffic Signal Improvements	12,800 projects	\$308 million	Reduction in congestion delay of 205,000 person hours per day
Freeway Bottleneck Removal	Locations identified in the traffic data collection effort	\$227 million	Increase in average speed on freeways and parallel arterials; reduction in congestion delay
Special Event Management	Interagency program to identify special event locations, develop and implement congestion mitigation strategies	Cost included Advanced Transportation Management/ Intelligent Transportation Systems and Transportation Management	Enhance accessibility; reduce congestion delay

## **Regional Rail and Bus Transit System**

#### **Transit System Facts**

#### Today

- 45 miles of DART light rail
- 35 miles of Trinity Railway Express commuter rail

#### **Future**

- 20 miles of DCTA commuter rail open by 2013
- 48 miles of DART light rail open by 2014

#### **Total**

• 148 miles of regional rail planned by 2015





#### Regional Rail and Bus Transit System

Future Light Rail
Existing Light Rail
Future Regional Rail
Existing Regional Rail
Future Rail
 Special Events
Future Intercity Rail
Existing Intercity Rail
North Crosstown Corridor Study
 Existing Rail Corridors

### **Regional Rail and Bus Transit System**

Transit service in the Dallas-Fort Worth metropolitan area includes local bus, express bus, regional rail, light rail, and commuter rail service. Transit system planning is done in coordination with the three transit authorities serving the area; Dallas Area Rapid Transit (DART), Denton County Transportation Authority (DCTA), and the Fort Worth Transportation Authority (The T). DART offers light rail in downtown Dallas and some suburbs. Trains using this service ferry riders on tracks embedded in the streets. The Fort Worth Transportation Authority and DART jointly operate the Trinity Railway Express, a commuter rail service that runs from Fort Worth to Dallas. Commuter rail uses existing railroad tracks and often can travel faster and make fewer stops.

\$7 billion

\$1.2 billion \$0.1 billion

\$8.3 billion



Above: Trinity Railway Express,

Right: DART light rail



Rail System

**Transportation System Costs** 

# Elderly and Persons with Disabilities

No person should be limited in mobility due to lack of coordination among service providers. The region is currently served by more than 90 transportation service providers. The North Central Texas Council of Governments aims to meet the needs of elderly and persons with disabilities where public transportation services are unavailable or insufficient.



- Improved access and increased mobility should be provided through existing Elderly and Persons with Disabilities services where feasible.
- New services and expansion should be reviewed to identify and eliminate duplication of services.
- All services should comply with the Americans with Disabilities Act and support federal guidelines.
- Services should be coordinated with Access to Jobs initiatives where feasible.
- Regular needs assessments are recommended to identify opportunities to guide the establishment of additional services and the provision of needed service refinements.
- Additional funding sources for operational expenses and capital equipment should be pursued.

### **HOV and Managed Facilities**

#### **Managed Lanes**

Interstate 30, The Tom Landry Highway, between Dallas and Arlington has been identified as the region's first value-pricing pilot demonstration study. HOV users will have primary access to the managed lanes. Excess capacity in the managed lanes will be available to single-occupant vehicles for a toll. The results of this demonstration pilot project will help influence the expansion of managed lanes throughout the rest of the region.



HOV lanes on Interstate 635/LBJ Freeway in Dallas.

#### System Facts

- The addition of 3,000 lane miles of freeway/tollway capacity is recommended.
- Total freeway/tollway system cost is estimated to be \$12.4 billion.
- User fees will fund \$3 billion of the system cost.
- The emphasis is on creating a more reliable freeway/tollway network.
- Roadway rehabilitation is a growing concern as the system ages.



### Freeway/Tollway System

#### **Highway Funding**

Historically, the Texas Department of Transportation has financed highway projects using motor fuel taxes and other revenue deposited in the State Highway Fund. Population increases and traffic demand have outpaced the efficiency of this traditional finance mechanism. Developing projects as toll roads can help close the gap between transportation needs and resources. high-occupancy vehicle and managed lanes are becoming a common tool to reduce freeway congestion across the country, including the Dallas-Fort Worth metropolitan area.

The key to a successful HOV facility is to manage the demand so that it never exceeds the capacity, thereby maintaining a high level of service.



#### **Existing Sustainable Developments**

- Austin Ranch, The Colony
- Magnolia Green, Fort Worth
- Central Fort Worth Redevelopment
- Central Dallas Redevelopment
- Victory Park, Dallas
- Mockingbird Station, Dallas
- Craig Ranch, McKinney
- Legacy Town Center, Plano
- Downtown Plano Transit Village
- Hometown, North Richland Hills
- Southlake Town Square
- Las Colinas Urban Center, Irving
- Village of Colleyville
- Addison Circle

Sustainable developments, such as Knox Street in Dallas, encourage people to walk to their destinations.

#### **Sustainable Development Objectives**

- Respond to local initiatives for town centers, mixed-use growth centers, transit oriented developments, infill/brownfield developments, and pedestrian oriented projects
- Complement rail investments with coordinated investments in park-and-ride facilities
- Promote economic development throughout the region while improving air quality and traffic congestion by reducing the mileage drivers travel.



### **Bicycle and Pedestrian Facilities**

The plan amendment calls for \$846 million of improvements including the regional Veloweb system, an on-street bicycle improvement program, bicycle and pedestrian transportation districts, and support for local pedestrian and bicycle initiatives.

#### **Regional Veloweb**

- System of interconnected trails
- Recommended minimum 12-foot width
- · Grade separated to improve safety
- 117 miles completed
- 37.5 miles funded
- 650 miles of identified corridors

#### **On-Street Bicycle Routes**

- More than 400 miles existing routes
- · More than 400 additional miles funded

#### **Bicycle-Pedestrian Districts**

- · 50 districts identified throughout the region
- · Grid street pattern with short block lengths
- · Mixed or integrated land uses
- Easy access to transit



Allowing bicycles to be stowed on transit vehicles, such as the Trinity Railway Express, encourages residents to use a combination of transportation choices.



#### **Regional Freight Transportation System**

- 600 motor carriers
- 100 freight forwarders
- Operations for three Class I railroads
  - Burlington Northern Santa Fe Railway
  - Kansas City Southern Railway
  - Union Pacific Railroad
- Two major air cargo hubs
  - Dallas/Fort Worth International Airport
  - Fort Worth Alliance Airport
- Four foreign trade zones

#### Importance of Intermodal/freight

The DFW Region is . . .

- The primary truck, rail, and air cargo hub in the southwestern United States
- A primary gateway between the United States and Mexico
- A leading international logistics center

As goods movements increase, NCTCOG continues to work on improving the freight infrastructure within the DFW region. The identification of freight facilities, the study of movement inefficiencies, improved freight transportation safety, and infrastructure planning are ongoing efforts to keep the region at the forefront of the goods-movement industry.

Goods movement impacts the safety and operations of the regional transportation system and the growth and success of the region's economy.



Burlington Northern Santa Fe Intermodal Yard at Alliance

### Trans-Texas Corridor

The Trans-Texas Corridor is a visionary approach by the Texas Department of Transportation based on a proposed network of transportation corridors to include separate passenger vehicle lanes, dedicated truck lanes, freight rail lines, and high speed commuter rail. Space within the corridor will be provided for public utility infrastructure.

As TTC-35 moves from a concept to a comprehensive Environmental Impact Study, a partnership between the state and this region will continue.

For an overview of the TTC-35 project and information on TTC-35 events and milestones, visit www.keeptexasmoving.com.

#### **Trans-Texas Corridor Priorities**

- Meet concurrency requirement for state/regional planning
- Support sustainable development while protecting right of way today
- Separate modes in urban areas
- Route from center of the region first
- Stage construct roadways, truck facilities, and freight rail bypasses
- Use the TTC-35 initiative to pay for other improvements in the region



### **Continued Project Development**

Growing concerns regarding the region's air quality and the anticipated lack of funding for future transportation improvements led Mobility 2025 – Amended April 2005 to focus on cost-effective strategies before considering more traditional large-scale capacity improvements. Through this process, recommendations were developed that aggressively target traffic congestion and improve air quality for the region.

Throughout the development process, the intent is to first focus resources on preserving the existing transportation system, then look for opportunities to operate and manage the system more efficiently, to encourage ridesharing and public transportation, and to add additional single-occupant vehicle capacity to the system through freeway, tollway, and arterial street improvements.

Throughout the development of each of these components, air quality and financial impacts were evaluated to ensure financial feasibility and air quality conformity requirements could be met. In addition, consideration was given to intermodal planning efforts and sustainable development initiatives.

## **Project Development Process**

	Number of Alternatives	Public Involvement	Project Detail	
Metropolitan Transportation Plan (MTP)	Many, especially regarding various modes	General, system level (conducted by MPO)	System level, focus on mode and capacity (not on specific locations)	System Level (Regional)
Corridor/Major Investment Study	Fewer, especially modes,with more emphasis on location concerns	More extensive, conducted by transportation provider	Feasibility level, focus on community, mobility cost, and fatal flaw environm ental impacts	Corridor Level (Design Concept & Scope)
Environmental Assess ment/ Environmental Impact Statement	Preferred Alternative – one, possible two alternatives with concentration on design and environm ent	More extensive, project level, conducted by transportation provider	Engineering level, additional detail on engineering, cost and environmental impacts	National Environmental Policy Act (NEPA)

Design Phase

Construction

### What is NCTCOG?

The North Central Texas Council of Governments (NCTCOG) is a voluntary association of local governments within the 16-county North Central Texas region. The agency was established in 1966 to assist local governments in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development. North Central Texas is a 16-county region with a population of 6.15 million and an area of approximately 12,800 square miles. NCTCOG has 233 member governments, including all 16 counties, 165 cities, 23 independent school districts, and 29 special districts.

Since 1974, NCTCOG has served as the Metropolitan Planning Organization (MPO) for transportation in the Dallas-Fort Worth Metropolitan Area. The Regional Transportation Council is the policy body for the Metropolitan Planning Organization. The Regional Transportation Council consists of 40 members, predominantly local elected officials, overseeing the regional transportation planning process. NCTCOG's Department of Transportation is responsible for support and staff assistance to the Regional Transportation Council and its technical committees, which comprise the MPO policy-making structure.

#### NCTCOG Executive Board 2005-2006

President Wayne Gent County Judge, Kaufman County

Vice President Oscar Trevino Mayor, City of North Richland Hills

Secretary-Treasurer Chad Adams County Judge, Ellis County

Past President **Bob Phelps** Mayor, City of Farmers Branch Director Mike Cantrell Commissioner, Dallas County Director Tom Vandergriff County Judge, Tarrant County Director Chuck Silcox Councilmember, City of Fort Worth

Director Bobbie Mitchell Commissioner, Denton County Director Bill Blaydes Councilmember, City of Dallas Director Pat Evans Mayor, City of Plano

Director John Murphy Mayor Pro Tem, City of Richardson Director

Greg Hirsch Councilmember, Town of Addison Director Bobby Waddle Mayor Pro Tem, City of DeSoto

General Counsel Jerry Gilmore

Executive Director R. Michael Eastland

#### **Regional Transportation Council 2005-2006**

Wendy Davis, Chair Councilmember, City of Fort Worth

Cynthia White, Vice Chair Commissioner, Denton County Oscar Trevino, Secretary

Mayor, City of North Richland Hills

**Terri Adkisson** Board Member Dallas Area Rapid Transit

Bill Blaydes Councilmember, City of Dallas

Ron Brown Commissioner, Ellis County

Maribel Chavez, P.E. District Engineer Texas Department of Transportation, Fort Worth District

J. Jan Collmer Board Member Dallas/Fort Worth International Airport

Bob Day Mayor, City of Garland

Maurine Dickey Commissioner, Dallas County

Surface Transportation Technical Committee

Renee Lamb Chair Charles Emery Chairman Denton County Transportation Authority Herbert Gears

Mayor, City of Irving Paul Geisel

Chair Fort Worth Transportation Authority

Bill Hale, P.E. District Engineer Texas Department of Transportation, Dallas District

Roger Harmon County Judge, Johnson County

Becky Haskin Councilmember, City of Fort Worth

Jack Hatchell, P.E. Commissioner, Collin County

John Heiman, Jr. Councilmember, City of Mesquite Ron Jensen

Councilmember, City of Grand Prairie

Scott Johnson Deputy Mayor Pro Tem, City of Plano Pete Kamp Councilmember, City of Denton

Linda Koop Councilmember, City of Dallas

Kenneth Mayfield Commissioner, Dallas County

Steve McCollum Councilmember, City of Arlington

Becky Miller Mayor, City of Carrollton

Jack Miller Vice Chair, North Texas Tollway Authority

Rich Morgan Citizen Representative, City of Dallas

John Murphy Mayor Pro Tem, City of Richardson

Mel Neuman Mayor, City of Mansfield

Mike Nowels Councilmember City of Lewisville

Ed Oakley Councilmember, City of Dallas Chuck Silcox Mayor Pro Tem, City of Fort Worth

Grady Smithey Mayor Pro Tem, City of Duncanville

John Tatum Citizen Representative, City of Dallas

Maxine Thornton Reese Councilmember, City of Dallas

Carl Tyson Councilmember, City of Euless

Marti VanRavenswaay Commissioner, Tarrant County

Bill Whitfield Mayor, City of McKinney

B. Glen Whitley Commissioner, Tarrant County

Kathryn Wilemon Councilmember, City of Arlington

Michael Morris, P.E. Director of Transportation, NCTCOG

The contents of this report reflect the views of the authors who are responsible for the opinions, findings, and conclusions presented herein. The contents do not necessarily reflect the views or policies of the Federal Highway Administration, the Federal Transit Administration, or the Texas Department of Transportation. This document was prepared in cooperation with the Texas Department of Transportation and the U.S. Department of Transportation, Federal Highway Administration and Federal Transit Administration.