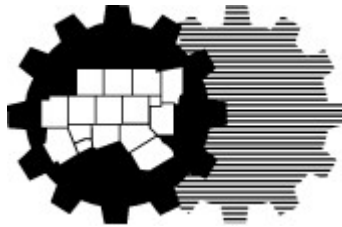




Annual Fiscal Program 2009-2010

North Central Texas
Council of Governments

2009 – 2010



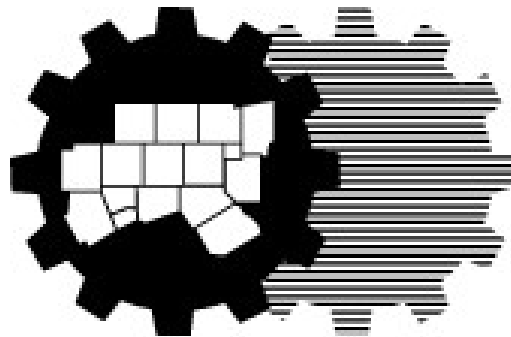
Annual Fiscal Program

North Central Texas
Council of Governments

R. MICHAEL EASTLAND
Executive Director

MONTE C. MERCER
Deputy Executive Director

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**North Central Texas
Council of Governments**

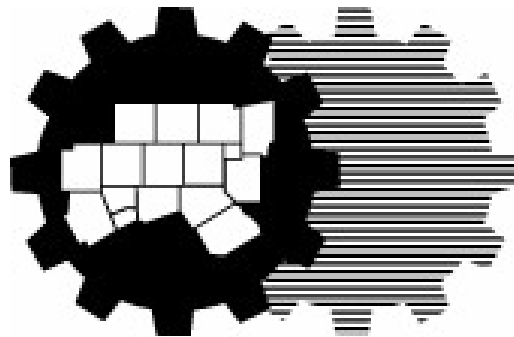
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**North Central Texas
Council of Governments**

Mission Statement

We are an association of, by, and for local governments. We assist our members in planning for common needs, cooperating for mutual benefit, and recognizing regional opportunities for improving the quality of life in North Central Texas.

North Central Texas Council of Governments



Values:

REGIONALISM

We believe regionalism is the cornerstone of our existence, and that our unique regional perspective provides us the vantage point to address issues that extend beyond traditional boundaries. It is our goal to be the catalyst for building consensus from diverse viewpoints and maximizing regional unity.

GOVERNANCE

We feel that policy decisions are best made by the level of government closest to the people. Therefore, we directly involve local governments in our decision-making process, which is made up of an executive board of local elected officials and regional citizens with support from numerous study, technical, and policy committees.

SERVICE

We seek to provide high quality service to our members. Our charge is to work with our local governments and other service providers to identify the most useful and beneficial plans, services, and products to satisfy their needs, and, then, to provide them in a courteous and timely manner.

EMPLOYEES

We value our employees and respect both individual excellence and dedicated teamwork. We support the principles of professional development, fair and consistent personnel practices, and competitive compensation.

ETHICS

We maintain the highest standards of professional integrity in providing competent, technically sound products and services. Honesty and impartiality are minimum standards for all our dealings with our members, the general public, other agencies, and each other.

INNOVATION

We recognize that our members are best served by our ability to anticipate the consequences of dynamic change. We, therefore, will help local governments find innovative solutions to both existing and future challenges facing North Central Texas.

**NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS
MEMBER GOVERNMENTS (241)**

Counties (16)

**Collin
Dallas
Denton
Ellis
Erath
Hood**

**Hunt
Johnson
Kaufman
Navarro
Palo Pinto
Parker**

**Rockwall
Somervell
Tarrant
Wise**

Cities (169)

**Addison
Aledo
Allen
Alvarado
Alvord
Angus
Anna
Annetta
Argyle
Arlington
Aubrey
Aurora
Azle
Balch Springs
Bartonville
Bedford
Benbrook
Blooming Grove
Blue Mound
Blue Ridge
Bridgeport
Burleson
Caddo Mills
Carrollton
Cedar Hill
Celeste
Celina
Cleburne
Cockrell Hill
Colleyville
Combine
Commerce
Coppell
Copper Canyon
Corinth
Corsicana
Crandall
Cross Timbers
Crowley
Dallas
Dalworthington Gardens
Decatur
Denton
DeSoto**

**Double Oak
Dublin
Duncanville
Edgecliff Village
Ennis
Euless
Everman
Fairview (Collin)
Farmers Branch
Farmersville
Ferris
Flower Mound
Forest Hill
Forney
Fort Worth
Frisco
Garland
Glenn Heights
Glen Rose
Gordon
Graford
Granbury
Grand Prairie
Grandview
Grapevine
Greenville
Hackberry
Haltom City
Haslet
Heath
Hickory Creek
Highland Park
Highland Village
Hudson Oaks
Hurst
Hutchins
Irving
Italy
Josephine
Joshua
Justin
Kaufman
Keene
Keller**

**Kemp
Kennedale
Kerens
Krum
Lake Bridgeport
Lake Dallas
Lake Worth
Lakewood Village
Lancaster
Lavon
Lewisville
Little Elm
Lucas
Mabank
Mansfield
McKinney
McLendon-Chisholm
Melissa
Mesquite
Midlothian
Milford
Millsap
Mineral Wells
Murphy
Newark
New Fairview
New Hope
Northlake
North Richland Hills
Oak Point
Oak Ridge
Ovilla
Palmer
Pantego
Paradise
Parker
Pecan Hill
Pilot Point
Plano
Ponder
Princeton
Prosper
Quinlan
Red Oak**

**NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS
MEMBER GOVERNMENTS (241)**

Cities (169) - continued

Reno
Rhome
Richardson
Richland Hills
Rio Vista
River Oaks
Roanoke
Rockwall
Rowlett
Royce City
Runaway Bay
Sachse
Saginaw

Sanger
Sansom Park
Scurry
Seagoville
Southlake
Springtown
Stephenville
Sunnyvale
Talty
Terrell
The Colony
Trophy Club
University Park

Venus
Watauga
Waxahachie
Weatherford
West Tawakoni
Westworth Village
White Settlement
Willow Park
Wilmer
Wolfe City
Wylie

School Districts (24)

Arlington ISD
Birdville ISD
Carrollton-Farmers
Branch ISD
Cedar Hill ISD
Cleburne ISD
Denton ISD
Duncanville ISD
Farmersville ISD

Fort Worth ISD
Garland ISD
Grand Prairie ISD
Greenville ISD
Hurst-Euless-Bedford ISD
Irving ISD
Kaufman ISD
Lewisville ISD
Mansfield ISD

Mesquite ISD
Midlothian ISD
Plano ISD
Richardson ISD
Rockwall ISD
Terrell ISD
Weatherford ISD

Special Districts (32)

Acton Municipal Utility District
Area Metropolitan Ambulance
Authority
Benbrook Water and Sewer
Authority
Central Appraisal District
Of Collin County
Central Appraisal District
Of Johnson County
Collin County Soil & Water
Conservation District #535
Dallas Area Rapid Transit
Dallas County Community
College District
Dallas County Flood
Control District #1
Dallas County Schools
Dallas County Utility &
Reclamation District
Dallas County Water Control
& Improvement District #6

Dallas County Park Cities
Municipal Utility District
Dalworth Soil & Water
Conservation District
Denton County Fresh
Water District #9
Denton County Fresh Water
Supply District #1A
Denton County
Transportation Authority
Fort Worth Transportation
Authority
Hunt Memorial Hospital
District
Johnson County Special
Utility District
Kaufman County
Development District No. 1
Lake Cities Municipal Utility
Authority
North Texas Tollway Authority

North Texas Municipal Water
District
Palo Pinto County Hospital
District
Tarrant County Regional
Water District
Trinity River Authority
Trinity River Vision Authority
Trophy Club Municipal Utility
District #1
Valwood Improvement
Authority
Weatherford College
Wise County Water Control
& Improvements District #1

NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS
2009- 2010 EXECUTIVE BOARD

President
Bobby Waddle
Mayor
City of Desoto

Vice President
B. Glen Whitley
County Judge
Tarrant County

Secretary-Treasurer
Linda Koop
Councilmember
City of Dallas

Past President
John Murphy
Councilmember
City of Richardson

Director
Mike Cantrell
County Commissioner
Dallas County

Director
Bobby Mitchell
County Commissioner
Denton County

Director
John Horn
County Judge
Hunt County

Director
John Matthews
County Commissioner
Johnson County

Director
Carter Burdette
Councilmember
City of Fort Worth

Director
Allen Harris
Councilmember
City of The Colony

Director
Sheri Capehart
Councilmember
City of Arlington

Director
Kelly Walker
Mayor Pro Tem
City of University Park

Director
Steve Terrell
Mayor
City of Allen

Executive Director
R. Michael Eastland

General Counsel
Jerry C. Gilmore

ADMINISTRATIVE STAFF

Deputy Executive Director
Monte Mercer

Director of Transportation
Michael R. Morris

Director of Community Services
Frederic W. Keithley

Director of Emergency Preparedness
Gregg Dawson

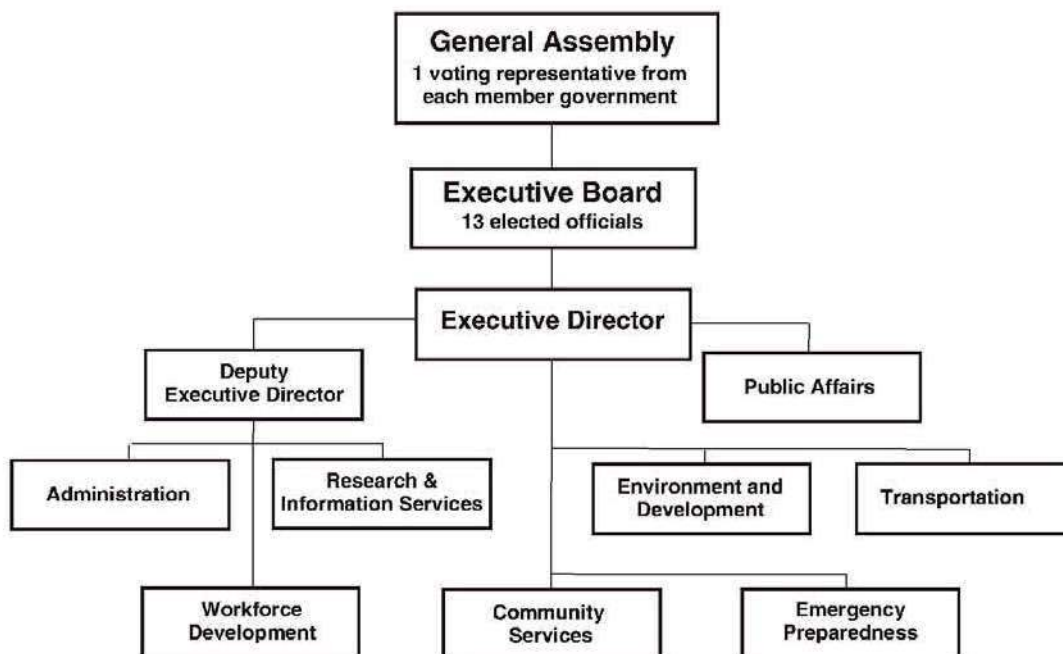
Director of Research and Information Services
Tim Barbee

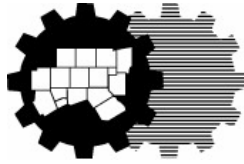
Director of Environment and Development
John Promise

Director of Workforce Development
David Setzer

Organizational Chart

North Central Texas Council of Governments





North Central Texas Council of Governments

September 24, 2009

THE HONORABLE PRESIDENT AND EXECUTIVE BOARD MEMBERS

NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS

Dear Policy Leaders:

We are pleased to present the 2010 fiscal year budget for the North Central Texas Council of Governments. The program of work funded by this budget addresses our mission of providing timely and effective services to our membership. We believe the budget also makes the most efficient use possible of the available resources entrusted to this agency.

Total budgeted expenses for 2009-2010 are \$247,365,000 of which \$152,004,000 is classified as pass-through and \$16,105,000 as in-kind funds. This leaves \$73,446,000 after interdepartmental charges for agency operations, which have the purpose of providing direct services and project coordination for our membership. By comparison, the 2009 budget had projected total expenses of \$210,251,000 with pass-through funding of \$119,608,000 and in-kind of \$16,207,000. The resulting 2009 local operating budget after interdepartmental charges was \$69,459,000.

Program expenses have increased by \$36,281,000 from last year. The following table provides a comparison of expenditures by department for FY 2010 and FY 2009:

PROGRAM EXPENDITURES	Fiscal Year 2009-2010	Fiscal Year 2008-2009	Amount Change	% Change
Agency Management	\$ 663,000	\$ 814,000	\$ (151,000)	-18.6%
Agency Administration	5,874,000	5,792,000	82,000	1.4%
Public Affairs	404,000	405,000	(1,000)	-0.2%
Research & Information Services	6,346,000	6,260,000	86,000	1.4%
Community Services	24,200,000	17,993,000	6,207,000	34.5%
Environment & Development	5,936,000	6,293,000	(357,000)	-5.7%
Transportation	143,803,000	118,384,000	25,419,000	21.5%
Workforce Development	57,813,000	51,041,000	6,772,000	13.3%
Emergency Preparedness	2,326,000	3,269,000	(943,000)	-28.8%
TOTAL PROPOSED EXPENDITURES	\$ 247,365,000	\$ 210,251,000	\$ 37,114,000	17.7%
Less: Interdepartmental Transfers for Direct Charges and Indirect Overhead	(5,810,000)	(4,977,000)	\$ (833,000)	-14.4%
TOTAL EXPENDITURES	\$ 241,555,000	\$ 205,274,000	\$ 36,281,000	17.7%

REVENUES FOR PROGRAMS AND SERVICES

Sources of revenue for the North Central Texas Council of Governments budgeted for FY 2010 are: (1) **Local revenues** of \$65,305,000, which account for 27% of total revenues; (2) direct **State and State administered grants** of \$133,602,000 which account for 55% of total revenues; and (3) direct **Federal grants** are \$42,648,000, which account for 18% of total revenues.

1) **Local Revenues: \$65,305,000**

- **Local contracts: \$47,144,000**

The Transportation department's budget includes a substantial amount of local funds for projects and grant matching requirements of approximately \$41.2 million. The remaining amount is reflected in fee-for-service contracts to local governments and the private sector by NCTCOG's Environment & Development department, the Research and Information Services department, and Emergency Preparedness department for such projects as Storm Water Management, I-Communities, and various emergency preparedness projects.

- **Local Government Annual Dues: \$655,000**

Dues for cities with populations under 2,000, school districts, and special districts are \$100 per year. Dues for cities between 2,000 and 5,000 in population are \$200 per year. Dues for cities over 5,000 in population are assessed on the basis of \$0.10 per capita in Dallas, Tarrant, Denton, and Collin Counties and \$0.08 per capita in the remaining counties. All counties are assessed on \$0.01 per capita (with a \$200 minimum). NCTCOG currently has 237 member governments consisting of 16 counties, 169 cities, 23 school districts and 29 special districts.

- **Emergency Preparedness Assessments: \$435,000**

This funding from member governments is entirely voluntary and is solely used for the operations of the Emergency Preparedness department. This department is responsible for the regional coordination of emergency planning.

- **Regional Training Center tuitions: \$344,000**

- **Regional Police Academy tuitions: \$538,000**

- **Regional Information Center sales: \$30,000**

- **Interest income: \$54,000**

- **Local government In-kind: \$16,105,000**

2) **State Administered Grants: \$133,602,000**

Many federal agencies have allocated funds to state governments for further distribution to local governments. These funds are passed through to the State then to NCTCOG primarily from the Department of Labor, Department of Health and Human Services, Department of Transportation, and Environmental Protection Agency. Additionally, criminal justice planning funds, solid waste planning funds and 9-1-1 planning funds are received directly from the State as a result of actions taken by the Texas Legislature.

3) **Direct Federal Grants: \$42,648,000**

The funding from these grants is primarily to the Transportation department for its continued development of transportation planning and air quality initiatives.

Pass through funds are not considered a part of NCTCOG's operating funds. They are defined as funds managed and administered by NCTCOG, but are passed through to local governments and community-based organizations. Total proposed expenditures in 2009-2010, net of interdepartmental transfers, amount to \$241,555,000. Of this amount, \$152,004,000 is considered pass through funds. These funds include support for selected programs such as the Stormwater Management Study; Area Agency on Aging Services; Workforce Development services; 9-1-1 services; and various external transportation studies.

MAJOR EXPENDITURE CHANGES FOR PROGRAMS AND SERVICES

A summary of work programs, special projects and services is outlined in detail for each department within the section of this publication entitled "The 2009-2010 Work Program." Therefore, the following information explains major expenditure changes from FY 2009 to FY 2010.

- **Transportation: \$143,803,000**

The Transportation Department provides technical planning services in support of development, project selection, and implementation of transportation projects in the Regional Transportation Plan and Transportation Improvement Program. The Department also provides regional planning, major investment studies, travel forecasting, air quality analysis, transit and traffic operations planning, airport planning, and technical assistance to local governments. This budget has increased \$25.4 million due to additional federal and state funding which will mainly fund air quality and sustainable development programs.

- **Workforce Development: \$57,813,000**

Workforce Development administers publicly funded employment and training programs for Collin, Denton, Ellis, Erath, Hood, Hunt, Johnson, Kaufman, Navarro, Palo Pinto, Parker, Rockwall, Somervell, and Wise Counties. The department provides staff support to the North Central Texas Workforce Development Board by providing planning, coordination, management, and oversight services. This budget is \$6.8 million more than last year due to American Recovery and Reinvestment Act funding. Of the \$57.8 million in funding, \$53 million will be passed through to provide services for the region's citizens.

- **Community Services: \$24,200,000**

- **Area Agency on Aging: \$10,512,000**

This budget includes in-kind expenditures for grant matching requirements of \$4 million. The Council of Governments and its Area Agency on Aging (AAA) will receive an estimated state allocation of \$6.5 million compared to last year's budgeted allocation of \$4.9 million. Approximately \$4.3 million or 66% of the \$6.5 million allocated to the Area Agency on Aging (AAA) will be passed through to community-based organizations within the region for services to senior citizens.

- **9-1-1 Emergency Planning: \$7,924,000**

NCTCOG provides planning, implementation, management, as well as on-going administration of the regional network of 9-1-1 systems. NCTCOG provides 9-1-1 coverage for approximately 150 local jurisdictions, including more than 300 public safety agencies in 13 counties and 5 cities in Dallas County. There is a \$1.7 million increase in expenditures because of network upgrades to the 9-1-1 network scheduled in FY 2010.

- **Regional Police Academy: \$1,075,000**

This program offers basic peace officer instruction as well as advanced courses for law enforcement personnel. It is funded in part by tuitions and supplemented by a Criminal Justice Division grant of approximately \$550,000.

- **Public Safety Radio Communications: \$3,373,000**

This program received additional funding of approximately \$2.8 million for the continued implementation of the Regional Interoperable Communications Initiative which includes the purchase of radio equipment for area local agencies.

- **Regional Training Center: \$454,000**

The Regional Training Center provides a variety of employee development training programs for government agencies located in the North Central Texas Region.

- **Criminal Justice Planning: \$862,000**

NCTCOG's Criminal Justice Planning program assists local governments and non-profit entities with the development of programs and projects designed to address particular crime related community problems.

- **Research and Information Services: \$6,346,000**

Research & Information Services provides general technical assistance; population and employment forecasts; annual population, housing and employment estimates; land use information; development announcement reports; and tabulation/analysis of Census data. Support is provided to a regional Geographic Information System (GIS) and NCTCOG's internal computer network. Custom data analyses and special products are also provided on a fee-for-service basis. There is no substantial change in the FY 2010 budget for Research and Information Services.

- **Environment and Development: \$5,936,000**

The Department of Environment & Development supports numerous committees composed of local government officials and staff, representatives of business, industry, and nonprofit organizations, as well as private citizens to address a variety of projects and programs dealing with municipal solid waste, public works, building codes, storm water management, flooding, water quality, air quality, recycling, trails, and development.

- **Emergency Preparedness: \$2,326,000**

The primary mission of the Emergency Preparedness department is to build a foundation for lasting partnerships and proactive Emergency Preparedness in North Central Texas through advocacy, information sharing, and collaboration. This department's budget has a net decrease of \$943,000 due mainly to reduced funding for State Homeland Security and Urban Area Security Initiative.

- **Agency Management: \$663,000**

Agency Management supervises the day-to-day operation of the agency; implements policy directives of the Executive Board; and maintains all records of the Board (official minutes, resolutions, bylaws, and appointments). This department also manages the Texas Review and Comment System and several local government professional roundtables.

- **Agency Administration: \$5,874,000**

Agency Administration is responsible for fiscal management, grants administration and budgeting; internal audit, administration of purchasing, human resources, insurance, the retirement system, records management, and office space; as well as operation of the supply/mail/copy center.

- **Public Affairs: \$404,000**

Public Affairs provides a variety of external services on behalf of the agency (news media/public relations; directories, newsletters, and special publications; presentations; and operation of the Regional Information Center) and certain internal services for all departments (meeting/workshop arrangements, graphic design and photography, switchboard, mailing lists, and special projects).

SUMMARY

This proposed budget is consistent with those of past years in terms of structure. In fiscal year 2010, NCTCOG will continue to accept new opportunities to provide services to its member governments. This budget provides a basis for regional problem solving through effective planning and coordination. It is with great pleasure that we present this budget to you.

Respectfully Submitted,



R. Michael Eastland
Executive Director



Monte C. Mercer
Deputy Executive Director



The Fiscal Program

**NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS
SUMMARY OF FUND AVAILABILITY AND
PROGRAM EXPENDITURES
COMBINED SCHEDULE**

<u>FUND AVAILABILITY</u>	Actual FY2007-08	Budget FY2008-09	Proposed FY2009-10	Amount Change
Local				
Local Contracts	\$ 27,378,946	\$ 52,858,104	\$ 47,143,530	\$ (5,714,574)
NCTCOG Membership Dues	632,215	645,394	655,135	9,741
NCTCOG Emergency Preparedness Assessment	367,500	405,000	435,000	30,000
Regional Training Center	372,896	313,573	343,490	29,917
Regional Police Academy	504,205	538,346	538,346	-
Regional Information Center	36,184	45,000	30,000	(15,000)
Interest Income - Unrestricted	213,320	125,000	54,000	(71,000)
Interest Income - Restricted	2,095,535	-	-	-
Local Governments In-Kind Support & Program Income	11,329,506	16,207,442	16,105,474	(101,968)
	<u>42,930,307</u>	<u>71,137,859</u>	<u>65,304,975</u>	<u>(5,832,884)</u>
State				
State Financial Assistance	479,627	473,124	481,015	7,891
State Administered Grants	113,251,893	119,189,856	133,120,896	13,931,040
	<u>113,731,520</u>	<u>119,662,980</u>	<u>133,601,911</u>	<u>13,938,931</u>
State				
	<u>4,796,333</u>	<u>14,472,346</u>	<u>42,648,058</u>	<u>28,175,712</u>
Federal				
	<u>161,458,160</u>	<u>205,273,185</u>	<u>241,554,944</u>	<u>36,281,759</u>
TOTAL AVAILABLE FUNDS				
Less: Local Governments In-Kind Support & Program Income	(11,329,506)	(16,207,442)	(16,105,474)	101,968
	<u>150,128,654</u>	<u>189,065,743</u>	<u>225,449,470</u>	<u>36,383,727</u>
NET AVAILABLE FUNDS				
Less: Pass-Through Funds	(63,276,124)	(119,607,520)	(152,003,982)	(32,396,462)
Transfer from (to) Fund Balance				
General	(449,853)	-	-	-
Special Revenue	(12,999,219)	-	-	-
Proprietary	2,319,098	-	-	-
	<u>75,722,556</u>	<u>69,458,223</u>	<u>73,445,488</u>	<u>3,987,265</u>
NET AVAILABLE OPERATING FUNDS				
	<u>\$ 75,722,556</u>	<u>\$ 69,458,223</u>	<u>\$ 73,445,488</u>	<u>\$ 3,987,265</u>
<u>DEPARTMENTAL EXPENDITURES</u>				
Agency Management	809,546	\$ 813,719	\$ 662,881	\$ (150,838)
Agency Administration	5,168,660	5,792,272	5,874,199	81,927
Public Affairs	337,530	404,784	404,318	(466)
Research & Information Services	8,430,722	6,259,518	6,345,883	86,365
Community Services	20,279,691	17,992,767	24,200,209	6,207,442
Environment & Development	4,392,012	6,293,327	5,935,794	(357,533)
Transportation	61,119,340	118,383,705	143,802,626	25,418,921
Workforce Development	49,389,984	51,041,115	57,813,370	6,772,255
Emergency Preparedness	4,554,316	3,268,514	2,325,708	(942,806)
	<u>154,481,801</u>	<u>210,249,721</u>	<u>247,364,988</u>	<u>37,115,267</u>
TOTAL DEPARTMENTAL EXPENDITURES				
Less: Interdepartmental Transfers for Direct Charges and Indirect Overhead	(4,153,615)	(4,976,536)	(5,810,044)	(833,508)
	<u>150,328,186</u>	<u>205,273,185</u>	<u>241,554,944</u>	<u>36,281,759</u>
TOTAL EXPENDITURES				
Less: Local Governments In-Kind Support & Program Income	(11,329,506)	(16,207,442)	(16,105,474)	101,968
	<u>138,998,680</u>	<u>189,065,743</u>	<u>225,449,470</u>	<u>36,383,727</u>
NET EXPENDITURES				
Less: Pass-Through Funds	(63,276,124)	(119,607,520)	(152,003,982)	(32,396,462)
	<u>\$ 75,722,556</u>	<u>\$ 69,458,223</u>	<u>\$ 73,445,488</u>	<u>\$ 3,987,265</u>
NET OPERATING EXPENDITURES				

**NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS
FUND AVAILABILITY BY SOURCE
FOR FY 2009-2010**

	<u>In-Kind</u>	<u>Cash</u>	<u>Total</u>
LOCAL			
Local Contracts	\$	\$ 47,143,530	
NCTCOG Membership Dues		655,135	
Regional Police Academy		538,346	
Emergency Preparedness Assessment		435,000	
Regional Training Center		343,490	
Interest Income		54,000	
Regional Information Center		30,000	
Local Contributions	<u>16,105,474</u>	<u>-</u>	
TOTAL LOCAL	16,105,474	49,199,501	\$ 65,304,975
STATE			
Texas Workforce Commission (TWC)		58,687,983	
Texas Department of Transportation (TxDOT)		17,391,729	
Commission on State Emergency Communications (CSEC)		7,870,587	
Texas Commission on Environmental Quality (TCEQ)		36,136,746	
Texas Department of Aging and Disability Services (DADS)		6,490,497	
Texas Health & Human Services		-	
Governor's Office Division of Emergency Management (GDEM)		4,609,220	
Governor's Office, Criminal Justice Division (CJD)		1,197,100	
Department of State Health Services (DSHS)		603,619	
Governor's Office, State Financial Assistance		481,015	
Auto Theft Prevention Authority (ATPA)		-	
Texas State Soil and Water Conservation Board		-	
State Energy Conservation Office (SECO)		11,463	
Texas Water Development Board		100,000	
Texas Department of Housing & Community Affairs (TDHCA)		<u>21,952</u>	
TOTAL STATE			133,601,911
FEDERAL			
Federal Transit Authority (FTA)		19,102,055	
Environmental Protection Agency (EPA)		8,357,570	
Federal Aviation Administration (FAA)		669,598	
United States Department of Labor (US DOL)		695,900	
Federal Highway Administration (FHA)		144,288	
United States Department of Justice (US DOJ)		222,686	
United States Department of Defense (US DOD)		99,079	
United States Department of Homeland Security (US DHS)		-	
Department of Housing & Urban Development (HUD)		100,000	
Federal Emergency Management Agency		50,000	
United States Department of Energy (US DOE)		<u>13,206,882</u>	
TOTAL FEDERAL			<u>42,648,058</u>
TOTAL AVAILABLE FUNDS			\$ <u>241,554,944</u>

**NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS
EXPENDITURES BY OBJECTIVE
FOR FY 2009-2010**

	Operations & Services	In-Kind	Pass- through	Total Budget
Agency Management	\$ 662,881	\$ -	\$ -	\$ 662,881
Agency Administration	5,874,199	-	-	5,874,199
Public Affairs	404,318	-	-	404,318
Research & Information Services	6,345,883	-	-	6,345,883
Community Services	11,928,013	3,999,615	8,272,581	24,200,209
Environment & Development	3,055,258	9,850	2,870,686	5,935,794
Transportation	44,292,070	12,096,009	87,414,547	143,802,626
Workforce Development	4,874,202	-	52,939,168	57,813,370
Emergency Preparedness	1,818,708	-	507,000	2,325,708
Subtotals	79,255,532	16,105,474	152,003,982	247,364,988
Less: Transfers for Direct Charges and Indirect Overhead	(5,810,044)			(5,810,044)
TOTALS	\$ 73,445,488	\$ 16,105,474	\$ 152,003,982	\$ 241,554,944

\$152,003,982 of NCTCOG's budget is passed through for the benefit of local governments and community-based organizations

DEFINITIONS:

Pass-Through: Funds administered by NCTCOG which are directly passed through to local governments and community-based organizations for their specific benefit along with funds for consulting services.

In-Kind: Contributed services provided primarily by community based organizations, such as local volunteer services. These "in-kind" contributions do not require the expenditure of cash by NCTCOG. They are, however, required as local match on grantor funds to carry out the basic work programs.

Operations and Services: Funds required for general agency administration and operation, including all professional staff and administrative support to manage NCTCOG's external programs and internal administration. This includes community support, direct services to local governments, consultant supervision, and administration of pass-through programs. In addition, both direct and indirect overhead in support of the staff (accounting, human resources, purchasing, office space, equipment & furniture, utilities, supplies, travel, etc.) are included in these funds.

Transfers for Direct Charges and Indirect Overhead: Costs for agency-wide internal administrative services which benefit all programs (accounting & finance, human resources, purchasing, print shop, meeting room space, network services, phone charges, etc.) are included in these funds.

**NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS
ACTUAL and ESTIMATED REVENUES
INCLUDING PASS-THROUGH AND IN-KIND FUNDS**

Fiscal Year	Total Revenues	Pass- Through Funds	In-Kind Funds	Net Operational Funds	Authorized Full-time Positions
2001	62,434,594	35,058,863	5,471,185	22,800,332	189
2002	63,151,818	38,437,372	4,251,933	21,079,801	203
2003	71,114,479	42,824,560	3,505,078	27,480,568	215
2004	71,147,008	41,431,120	3,808,788	25,668,994	222
2005	83,377,233	46,992,686	4,488,418	31,527,585	234
2006	93,265,943	52,930,289	5,050,182	28,361,220	259
2007	174,191,226	76,363,414	6,969,883	52,900,319	274
2008	161,458,160	63,276,124	11,329,506	75,722,556	319
2009 ⁽¹⁾	205,273,185	119,607,520	16,207,442	69,458,223	331
2010 ⁽²⁾	241,554,944	152,003,982	16,105,474	73,445,488	331

⁽¹⁾ Estimated

⁽²⁾ Budgeted

**NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS
 LAST TEN FISCAL YEARS
 REVENUES BY SOURCE**

Fiscal Year	Member Government Dues	Other Income	Local Contracts	State Financial Assistance	State Administered Grants	Federal Grants	Local In-Kind Contributions	Total
2001	508,392	100,841	4,954,169	442,305	48,758,410	2,199,292	5,471,185	62,434,594
2002	539,995	61,258	5,578,533	464,854	50,490,059	1,765,186	4,251,933	63,151,818
2003	553,086	125,899	4,917,811	516,765	61,117,253	378,586	3,505,078	71,114,479
2004	567,314	145,749	4,824,658	-	61,568,092	232,407	3,808,788	71,147,008
2005	579,019	345,132	5,305,223	-	72,348,317	311,124	4,488,418	83,377,233
2006	595,578	197,404	13,072,830	-	73,654,735	695,214	5,050,182	93,265,943
2007	617,503	3,287,048	60,909,353	-	100,276,082	2,131,357	6,969,883	174,191,226
2008	632,215	2,345,039	28,623,547	479,627	113,251,893	4,796,333	11,329,506	161,458,160
2009 ⁽¹⁾	645,394	170,000	54,115,023	473,124	119,189,856	14,472,346	16,207,442	205,273,185
2010 ⁽²⁾	655,135	84,000	48,460,366	481,015	133,120,896	42,648,058	16,105,474	241,554,944

⁽¹⁾ Estimated

⁽²⁾ Budgeted

**NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS
MEMBER CITY AND COUNTY DUES STRUCTURE SUMMARY
2009-2010**

COUNTIES	COUNTY DUES		CITY DUES		TOTAL DUES	
	Amount	Percent	Amount	Percent	Amount	Percent
Collin	\$ 7,645	1.2%	\$ 67,020	10.2%	\$ 74,665	11.4%
Dallas	24,710	3.8%	256,860	39.2%	281,570	43.0%
Denton	6,283	1.0%	53,630	8.2%	59,913	9.2%
Ellis	1,528	0.2%	6,912	1.1%	8,440	1.3%
Erath	396	0.1%	1,636	0.2%	2,032	0.3%
Hood	561	0.1%	628	0.1%	1,189	0.2%
Hunt	925	0.1%	3,404	0.5%	4,329	0.6%
Johnson	1,627	0.2%	6,800	1.0%	8,427	1.2%
Kaufman	1,049	0.2%	3,716	0.6%	4,765	0.8%
Navarro	498	0.1%	2,324	0.4%	2,822	0.5%
Palo Pinto	301	0.0%	1,596	0.2%	1,897	0.2%
Parker	1,240	0.2%	3,232	0.5%	4,472	0.7%
Rockwall	780	0.1%	4,028	0.6%	4,808	0.7%
Somervell	200	0.0%	200	0.0%	400	0.0%
Tarrant	18,078	2.8%	169,335	25.8%	187,413	28.6%
Wise	661	0.1%	1,732	0.3%	2,393	0.4%
Subtotal	\$ 66,482	10.2%	\$ 583,053	88.9%	\$ 649,535	99.1%
School Districts and Special Districts					5,600	0.9%
TOTAL DUES					\$ 655,135	100.0%

The annual dues for cities under 2,000, school districts, and special districts are \$100 per year. Dues for cities between 2,000 and 5,000 are \$200 per year. Dues for cities over 5,000 are assessed on the basis of \$.10 per capita in Dallas, Tarrant, Denton, and Collin Counties, and \$.08 per capita in the remaining twelve counties. All counties are assessed on the basis of \$.01 per capita with a \$200 minimum. In accordance with the Bylaws of the North Central Texas Council of Governments, the local government membership dues are based on the population estimates as certified annually by the Council.

**NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS
STAFFING SUMMARY**

Department	Full Time		
	2008	2009	2010
Agency Management	3	3	3
Agency Administration	34	39	39
Public Affairs	4	4	4
Research & Information Services	31	32	32
Community Services	38	40	41
Environment & Development	26	24	23
Transportation	145	154	149
Workforce Development	24	22	22
Emergency Preparedness	14	13	18
Totals	319	331	331

Department	Part Time		
	2008	2009	2010
Agency Administration	1	2	3
Research & Information Services	2	3	3
Community Services	3	2	3
Environment & Development	3	4	3
Transportation	8	7	1
Workforce Development	1	-	-
Emergency Preparedness	3	3	-
Totals	21	21	13

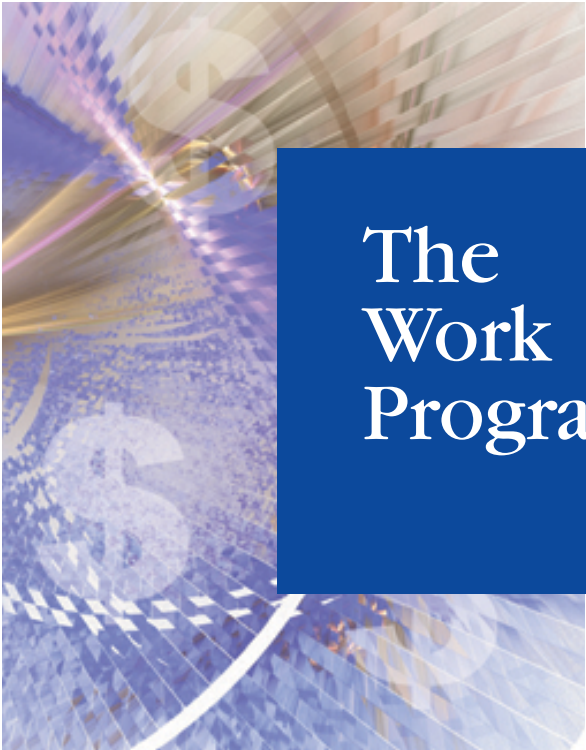
**NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS
BUDGET SUMMARY**

Type of Expenditure	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		
	Actual Expenditures	Budget	Proposed Budget	Change	Percentage of Operations
COST OF OPERATIONS					
Salaries	13,667,608	17,464,080	18,348,161	884,081	23.15%
Fringe Benefits	5,593,921	7,248,042	7,596,138	348,096	9.58%
Indirect	2,858,287	3,994,079	4,175,877	181,798	5.27%
Occupancy	2,167,133	2,267,581	2,453,117	185,536	3.10%
Travel	636,438	650,623	664,712	14,089	0.84%
Capital Outlay	1,263,202	1,116,529	2,972,000	1,855,471	3.75%
Contract Services	17,724,865	12,077,938	12,653,896	575,958	15.97%
Other	35,964,713	29,615,887	30,391,631	775,743	38.35%
Total Cost of Operations	79,876,167	74,434,759	79,255,532	4,820,773	100.00%
Total Pass-Through	63,276,124	119,607,520	152,003,982	32,396,462	
Total In-Kind	11,329,507	16,207,442	16,105,474	(101,968)	
Total Expenditures	154,481,798	210,249,721	247,364,988	37,115,267	

**NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS
FUNDING SUMMARY**

Funding Source	Indirect Charges & Billed Services	Inter - Departmental Transfers	General Fund	Local Governments (In-Kind)	Local Contracts & Services	TOTAL LOCAL FUNDS	State Administered Grants	Federal Grants	TOTAL REVENUES
Agency Management	342,056	(891,825)	709,135	-	22,500	181,866	481,015	-	662,881.00
Agency Administration	3,184,947	1,526,252	-	-	1,163,000	5,874,199	-	-	5,874,199.00
Public Affairs	374,318	-	-	-	30,000	404,318	-	-	404,318.00
Research & Information Services	1,908,723	2,423,886	-	-	2,013,274	6,345,883	-	-	6,345,883.00
Community Services	-	(112,000)	-	3,999,615	1,139,593	5,027,208	18,950,315	222,686	24,200,209.00
Environment and Development	-	504,452	-	9,850	2,341,307	2,855,609	2,930,185	150,000	5,935,794.00
Transportation	-	(1,800,252)	-	12,096,009	41,195,692	51,491,449	50,731,705	41,579,472	143,802,626.00
Workforce Development	-	(1,570,513)	-	-	-	(1,570,513)	58,687,983	695,900	57,813,370.00
Emergency Preparedness	-	(80,000)	-	-	585,000	505,000	1,820,708	-	2,325,708.00
Total Available Revenue:	5,810,044	-	709,135	16,105,474	48,490,366	71,115,019	133,601,911	42,648,058	247,364,988

Program Description	Fiscal Year 2008 Actual			Fiscal Year 2009 Budget			Fiscal Year 2010 Proposed Budget		
	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
Agency Management	809,546	-	809,546	813,719	-	813,719	662,881	-	662,881.00
Agency Administration	5,168,660	-	5,168,660	5,792,272	-	5,792,272	5,874,199	-	5,874,199.00
Public Affairs	337,530	-	337,530	404,784	-	404,784	404,318	-	404,318.00
Research & Information Services	8,430,719	-	8,430,719	6,259,518	-	6,259,518	6,345,883	-	6,345,883.00
Community Services	7,499,958	12,779,733	20,279,691	6,810,821	11,181,946	17,992,767	11,928,013	12,272,196	24,200,209.00
Environment and Development	3,859,016	532,996	4,392,012	3,593,947	2,699,380	6,293,327	3,055,258	2,880,536	5,935,794.00
Transportation	46,616,491	14,502,849	61,119,340	45,104,645	73,279,060	118,383,705	44,292,070	99,510,556	143,802,626.00
Workforce Development	2,916,662	46,473,322	49,389,984	3,750,599	47,290,516	51,041,115	4,874,202	52,939,168	57,813,370.00
Emergency Preparedness	4,237,587	316,729	4,554,316	1,904,454	1,364,060	3,268,514	1,818,708	507,000	2,325,708.00
Total Expenditures:	79,876,169	74,605,629	154,481,798	74,434,759	135,814,962	210,249,721	79,255,532	168,109,456	247,364,988



The
Work
Program

AGENCY MANAGEMENT PROGRAM SUMMARY

MISSION AND GOALS STATEMENT

Agency Management is the responsibility of the Executive Director's Office and includes providing staff support to the Executive Board. As the Chief Executive and Administrative Officer, the Executive Director's primary mission is to effectively and efficiently carry out the policies and directives of the Executive Board and supervise the day-to-day activities of the Agency. This office also maintains the official minutes, resolutions, bylaws and committee appointments records for the Board of Directors.

The goals and objectives for Fiscal Year 2009-2010 include:

Executive Board Support

- Coordinate the development and timely distribution of briefing and policy statements to assist the Board in making informed decisions at monthly Board meetings.
- Conduct a comprehensive orientation session for new Board members within one month of their election.
- Provide the Board adequate and timely opportunities to discuss policy issues related to the Annual Work Program and budget.

Membership Outreach and Support

- Conduct an annual meeting of the General Assembly in conjunction with a Mayors' and Council members' training workshop.
- Conduct meetings for City Managers to provide opportunities to discuss common issues and problems, to relate new or innovative approaches for delivery of municipal programs and to explore cooperative approaches to service delivery.
- Speak to educational, civic or professional organizations six to twelve times annually to inform them on current regional issues and promote regionalism.
- Serve as secretariat to the North Texas City Management Association and assist them in the facilitation of meetings and programs.
- Serve as Treasury to the Urban Management Assistants of North Texas receiving and depositing their checks and assisting with the collection of membership dues.
- Staff the NCTCOG Clean Air Steering Committee and represent the region on air quality matters with the Texas Commission on Environmental Quality, Environmental Protection Agency, and with the Texas Clean Air Working Group.
- Conduct and publish two information surveys for the membership relative to tax rates and fees for services.
- Provide timely responses to requests for information received from member governments, state and federal officials and local businesses on topics such as grants-in-aid, finance, planning and zoning, state and federal laws, economic development and local government operating procedures.

Staff Support and Development

- Hold at least one meeting each month with department directors to discuss common issues, to foster teamwork, to determine the best approach to implementing Board policy directives and to discuss emerging issues or future needs.
- Allocate time each week to visit individually with each director to assure that they are receiving the proper direction, support and resources to carry out their mission, to receive status reports on projects and to help guide their efforts in delivering services to the membership.
- Assure that the entire agency is receiving proper training on new laws and regulations which affect the organization or the membership, concerning new or better techniques of providing services, best personnel practices, technical changes or advances in applicable career fields and improving customer service.
- Meet with individual employees on any work-related concerns or problems within one week after request is received.

Texas Review and Comment System

- Coordinate intergovernmental review of approximately 400 anticipated requests for state and federal grants-in-aid from entities within the sixteen-county region.
- Provide technical, administrative and policy review is given to each request for funds to assure conformity with local, regional or state plans, and involves more than 50 meetings each year.

Special Projects

- Provide leadership and facilitate the development of special projects, which benefit the membership by saving money and by increasing productivity and/or effectiveness.
- Review and promote opportunities for member local governments to conserve public resources through cooperative arrangements.
- Facilitate Executive Board and local government involvement in the effort to achieve attainment of The Federal Clean Air Act within affected counties.
- Continue to assist member governments to accommodate new responsibilities as the federal and state governments devolve programs to local governments.
- Provide leadership and support for the Vision North Texas Program.

NCTCOG DEPARTMENTAL STAFFING SUMMARY
DEPARTMENT: AGENCY MANAGEMENT

Position Title	Grade	Full-Time		
		2008	2009	2010
Executive Director	21	1	1	1
Assistant to Executive Director	17	1	1	1
Administrative Assistant II	07	1	1	1
Totals		3	3	3

NCTCOG DEPARTMENTAL BUDGET SUMMARY
DEPARTMENT: AGENCY MANAGEMENT

Type of Expenditure	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		
	Actual Expenditures	Budget	Proposed Budget	Change	Percentage of Operations
COST OF OPERATIONS					
Salaries	279,667	271,856	272,570	714	41.12%
Fringe Benefits	116,088	112,548	112,844	296	17.02%
Indirect	18,001	4,637	13,304	8,667	2.01%
Occupancy	19,678	19,590	20,624	1,035	3.11%
Travel	66,009	48,270	48,270	-	7.28%
Capital Outlay	275,586	210,680	160,000	(50,680)	24.14%
Contract Services	-	-	-	-	-
Other	34,517	146,138	35,269	(110,870)	5.32%
Total Cost of Operations	809,546	813,719	662,881	(150,838)	100.00%
Total Pass-Through	-	-	-	-	
Total In-Kind	-	-	-	-	
Total Expenditures	809,546	813,719	662,881	(150,838)	

NCTCOG DEPARTMENTAL FUNDING SUMMARY
DEPARTMENT: AGENCY MANAGEMENT

Funding Source	Indirect Charges & Billed Services	Inter - Departmental Transfers	General Fund	Local Governments (In-Kind)	Local Contracts	TOTAL LOCAL FUNDS	State Administered Grants	Federal Grants	TOTAL REVENUES
North Central Texas Council of Governments	342,056	-	709,135	-	-	1,051,191	-	-	1,051,191
Governor's Office, Criminal Justice Division	-	-	-	-	-	-	481,015	-	481,015
Local Governments	-	-	-	-	22,500	22,500	-	-	22,500
Research & Information Services Department	-	(560,825)	-	-	-	(560,825)	-	-	(560,825)
Environment & Development Department	-	(311,000)	-	-	-	(311,000)	-	-	(311,000)
Transportation Department	-	(20,000)	-	-	-	(20,000)	-	-	(20,000)
Total Available Revenue:	342,056	(891,825)	709,135	-	22,500	181,866	481,015	-	662,881

Program Description	Fiscal Year 2008 Actual			Fiscal Year 2009 Budget			Fiscal Year 2010 Proposed Budget		
	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
Non-Project Expenditures, Local	334,158	-	334,158	327,956	-	327,956	182,763	-	182,763
Agency Management - Indirect	317,799	-	317,799	354,043	-	354,043	342,056	-	342,056
Regional Local Assistance	138,926	-	138,926	109,220	-	109,220	115,562	-	115,562
General Assembly	16,015	-	16,015	20,000	-	20,000	20,000	-	20,000
Urban Management Assistants of North Texas	9	-	9	1,000	-	1,000	1,000	-	1,000
North Texas City Manager's Association	842	-	842	1,500	-	1,500	1,500	-	1,500
Urban Fellowship HUD	41	-	41	-	-	-	-	-	-
State Implementation Plan	581	-	581	-	-	-	-	-	-
Texas Review & Comment System	1,175	-	1,175	-	-	-	-	-	-
Total Expenditures:	809,546	-	809,546	813,719	-	813,719	662,881	-	662,881

AGENCY ADMINISTRATION PROGRAM SUMMARY

MISSION AND GOALS STATEMENT

Agency Administration provides the following services: purchasing, human resources, insurance, accounting, retirement system, budgeting and financial control, grant administration, internal audit, subcontractor fiscal monitoring, records management, office space, equipment management, centralized mail and office supply distribution and operation of the print shop.

The mission of this department is to provide administrative service for the functional departments within the agency, to develop an understanding of agency policy and operating procedures, to assist the functional departments with their financial management needs and to provide technical assistance to local governments in the area of current financial management practices.

The goals and objectives for Fiscal year 2009-2010 include:

- Continue to address legislative changes within grant sources.
- Evaluation of technology to enable agency to have broader access to accounting information.
- Implementation of software to streamline timekeeping.
- Implementation of human resource software to streamline hiring and on boarding process.
- Analysis of HR Administration in compliance with new regulations from the Office of Federal Contract Compliance Programs (OFCCP)
- Continue development of the Performance Management System
- Continued automation of budget preparation and creation of a multi-year financial plan.
- Preparation of the Comprehensive Annual Financial Report.
- Continue development of management information services to assist program managers in management of their respective areas.
- Evaluate and update Travel policies and procedures in accordance with current regulations.
- Update guidelines for record retention procedures.
- Analysis and reporting of indirect costs and allocation.
- Analysis and reporting of fringe benefits costs and allocation.
- Evaluate Document Imaging technology and develop implementation plan.
- Compliance with requirements for ARRA Stimulus Reporting.
- Transportation RTR reporting Phase II web reports.
- Transportation Revenue Center 5 Report Development.
- Research technology for Business Intelligence reporting for the Agency.
- Review and make recommendations for health care options.
- Provide supervisory training for agency employees.
- Provide support for GFOAT Regional roundtables.
- Work with local governments to establish shared services plans.

NCTCOG DEPARTMENTAL BUDGET SUMMARY
DEPARTMENT: AGENCY ADMINISTRATION

Type of Expenditure	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		
	Actual Expenditures	Budget	Proposed Budget	Change	Percentage of Operations
COST OF OPERATIONS					
Salaries	1,711,576	2,273,704	2,427,484	153,780	41.32%
Fringe Benefits	707,266	941,313	1,004,978	63,665	17.11%
Indirect	208,704	309,157	298,088	(11,069)	5.07%
Occupancy	429,525	427,430	484,404	56,974	8.25%
Travel	20,491	24,617	23,700	(917)	0.40%
Capital Outlay	-	-	-	-	-
Contract Services	1,314,423	722,753	721,855	(898)	12.29%
Other	776,675	1,093,298	913,690	(179,608)	15.55%
Total Cost of Operations	5,168,660	5,792,272	5,874,199	81,927	100.00%
Total Pass-Through	-	-	-	-	
Total In-Kind	-	-	-	-	
Total Expenditures	5,168,660	5,792,272	5,874,199	81,927	

NCTCOG DEPARTMENTAL FUNDING SUMMARY
DEPARTMENT: AGENCY ADMINISTRATION

Funding Source	Indirect Charges & Billed Services	Inter - Departmental Transfers	General Fund	Local Governments (In-Kind)	Local Contracts	TOTAL LOCAL FUNDS	State Administered Grants	Federal Grants	TOTAL REVENUES
North Central Texas Council of Governments	-	-	-	-	-	2,897,515	-	-	998,000
Public Employees Benefit Cooperative	(165,000)	-	-	-	1,163,000	998,000	-	-	784,000
Transportation Department	-	784,000	-	-	-	784,000	-	-	512,652
Workforce Development Department	-	512,652	-	-	-	512,652	-	-	227,000
Community Services Department	-	227,000	-	-	-	227,000	-	-	287,432
Print Shop	287,432	-	-	-	-	287,432	-	-	50,000
Environment & Development Department	-	50,000	-	-	-	50,000	-	-	80,000
Emergency Preparedness Department	-	80,000	-	-	-	80,000	-	-	37,600
Research & Information Services Department	-	37,600	-	-	-	37,600	-	-	
Total Available Revenue:	3,184,947	1,526,252	-	-	1,163,000	5,874,199	-	-	5,874,199

Program Description	Fiscal Year 2008 Actual			Fiscal Year 2009 Budget			Fiscal Year 2010 Proposed Budget		
	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
Agency Administration	1,441,838	-	1,441,838	1,704,321	-	1,704,321	2,122,512	-	2,122,512
Public Employees Benefit Cooperative	963,856	-	963,856	1,135,000	-	1,135,000	998,000	-	998,000
Agency Operations	722,658	-	722,658	863,551	-	863,551	775,003	-	775,003
Transportation Department Support	465,454	-	465,454	973,719	-	973,719	784,000	-	784,000
Workforce Development Department Support	351,964	-	351,964	480,073	-	480,073	512,652	-	512,652
Community Services Department Support	208,903	-	208,903	262,200	-	262,200	227,000	-	227,000
Print Shop	263,674	-	263,674	241,500	-	241,500	287,432	-	287,432
Environmental Resources Department Support	28,071	-	28,071	49,000	-	49,000	50,000	-	50,000
Emergency Preparedness Department Support	78,239	-	78,239	45,308	-	45,308	80,000	-	80,000
Research & Information Services Department Support	22,135	-	22,135	37,600	-	37,600	37,600	-	37,600
Government Finance Officers Association of Texas Support	1,748	-	1,748	-	-	-	-	-	-
Monster.com Internet Recruiting	188,820	-	188,820	-	-	-	-	-	-
Special Projects	431,300	-	431,300	-	-	-	-	-	-
Total Expenditures:	5,168,660	-	5,168,660	5,792,272	-	5,792,272	5,874,199	-	5,874,199

PUBLIC AFFAIRS PROGRAM SUMMARY

MISSION AND GOALS STATEMENT

The Public Affairs Division, under the direction of the Executive Director's Office, facilitates effective communication to promote coordination among and participation by local governments and their officials in North Central Texas. This division serves as a distribution point for NCTCOG related reports, maps, and information; provides information to media representatives across the region; and provides staff with public information tools, and graphics design services.

The goals and objectives for Fiscal Year 2009-2010 include:

Disseminate Public Information

- Coordinate, provide graphics, edit and produce (a) *It's Your Region*, a monthly regional newsletter about NCTCOG activities and services; (b) the *Insiders Newsletter*, a monthly summary of the Executive Board agenda; and (c) a *Regional Directory*, an annual directory which lists elected and appointed officials in NCTCOG's 16-county region.
- Provide support to NCTCOG departments in the design and production of catalogs, brochures, fact sheets, newsletters, and other materials to market NCTCOG's services and activities.
- Serve as a distribution point for free information generated through regional planning activities and as a storefront for the sale of statistical data, maps, and publications.
- Provide receptionist to serve as the first point of contact and referral for telephone clients, in-house visitors, customers, and the general public.
- Provide a wide variety of internal services to the agency, including a monthly newsletter for NCTCOG employees; creative support (graphic design, page layout and editing, photography and scans, and printing specifications); routing of periodicals and other materials to staff; and maintenance of computerized mailing lists.
- Provide a wide variety of external services on behalf of the agency, including preparation and dissemination of news releases; major mailings to member governments; management of the central reception area, and response to telephone, visitor, and e-mail requests for assistance, information and referral.

NCTCOG DEPARTMENTAL STAFFING SUMMARY
DEPARTMENT: PUBLIC AFFAIRS

Position Title	Grade	Full Time		
		2008	2009	2010
Graphics Design Coordinator	12	1	1	1
Graphics Designer	10	1	1	1
Information Center Assistant	04	1	1	1
Receptionist	02	1	1	1
Totals		4	4	4

The Assistant to the Executive Director is partially allocated to this program.

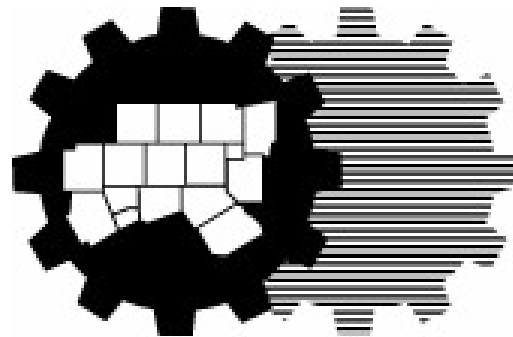
NCTCOG DEPARTMENTAL BUDGET SUMMARY
DEPARTMENT: PUBLIC AFFAIRS

Type of Expenditure	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		
	Actual Expenditures	Budget	Proposed Budget	Change	Percentage of Operations
COST OF OPERATIONS					
Salaries	171,879	226,402	207,336	(19,066)	51.28%
Fringe Benefits	71,346	93,730	85,837	(7,893)	21.23%
Indirect	-	-	-	-	-
Occupancy	28,604	27,335	30,805	3,470	7.62%
Travel	126	1,050	342	(708)	0.08%
Equipment	-	-	-	-	-
Contract Services	3,558	-	-	-	-
Other	62,017	56,267	79,998	23,731	19.79%
Total Cost of Operations	337,530	404,784	404,318	(466)	100.00%
Total Pass-Through	-	-	-	-	
Total In-Kind	-	-	-	-	
Total Expenditures	337,530	404,784	404,318	(466)	

NCTCOG DEPARTMENTAL FUNDING SUMMARY
DEPARTMENT: PUBLIC AFFAIRS

Funding Source	Indirect Charges & Billed Services	Inter - Departmental Transfers	General Fund	Local Governments (In-Kind)	Local Contracts	TOTAL LOCAL FUNDS	State Administered Grants	Federal Grants	TOTAL REVENUES
North Central Texas Council of Governments	299,318	-	-	-	-	299,318	-	-	299,318
Graphics Center Charges	75,000	-	-	-	-	75,000	-	-	75,000
Information Center Sales	-	-	-	-	30,000	30,000	-	-	30,000
Total Available Revenue:	374,318	-	-	-	30,000	404,318	-	-	404,318

Program Description	Fiscal Year 2008 Actual			Fiscal Year 2009 Budget			Fiscal Year 2010 Proposed Budget		
	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
Graphics Center	167,287	-	167,287	185,972	-	185,972	191,092	-	191,092
Information Center	86,072	-	86,072	95,195	-	95,195	98,838	-	98,838
Public Affairs	84,171	-	84,171	123,617	-	123,617	114,388	-	114,388
Total Expenditures:	337,530	-	337,530	404,784	-	404,784	404,318	-	404,318



**North Central Texas
Council of Governments**

RESEARCH AND INFORMATION SERVICES PROGRAM SUMMARY

MISSION AND GOALS STATEMENT

The mission of the North Central Texas Council of Governments' (NCTCOG) Research and Information Services (RIS) Department is three-fold:

1. To provide objective information and analysis on the development of the region for use in area planning and economic development activities
2. To support the information technology needs of NCTCOG
3. To assist local governments in the implementation of information technology.

RIS develops and supports for both NCTCOG and the region:

- **Computer and Network Operations**
- **Regional Demographic Information**
- **Geographic Information Systems (GIS)**
- **Application Development and Support Services**
- **Shared Services**

Information on the region and RIS activities is provided to the public through a variety of publications and via the Internet World Wide Web.

COMPUTER AND NETWORK OPERATIONS

The goal of the Computer Operations group is to provide the technological foundation upon which the majority of the Agency's programs depend. The group accomplishes its goal by designing, installing, and providing post-installation support of the Agency's

- Centralized file storage and backup;
- Database servers;
- Web hosting servers;
- Desktop computers, printers, scanners;
- Local area network switching and connectivity;
- Local area network and desktop printing;
- Wide area network connectivity;
- Internet connectivity;
- E-mail services;
- Network security and virus defense; and
- Remote access, virtual private networking, and terminal services.

REGIONAL DEMOGRAPHIC INFORMATION

The RIS department supports a variety of demographic needs across North Central Texas. Data and analyses created with this program are used in transportation planning, environmental analysis, area economic development, and other projects that require information on demographic patterns in North Central Texas.

- **DEVELOPMENT MONITORING:** This program initiates, maintains, and improves development information required for regional and local projects, including commercial structures, major employers, single and multi-family residential, and land use inventories. This information is developed and coordinated with local jurisdictions and state organizations.
- **ANNUAL POPULATION AND HOUSING ESTIMATES:** This 30-year program surveys local jurisdictions for building permit information on local housing construction and reviews demographic trends in area cities and counties. Products resulting from these analyses include annual population and

housing estimates publications detailing these trends by individual city and county, along with other public information summary reports distributed to local chambers, economic development organizations, and the general public.

- **DEMOGRAPHIC FORECASTS:** The NCTCOG Demographic Forecast provides long-range, small area population, household, and employment projections. Forecasts are created every five years, and typically forecast 30-35 years into the future. Forecasts are developed using a federally recognized land-use model that allocates households and employment to the various counties for a regional control total, then disaggregates the totals to forecast districts, cities, and counties. Local governments participate by reviewing estimates created by the model, and by offering additional data to improve the small area estimate accuracy. These forecasts are used in local and regional urban planning, economic development, homeland security, transportation planning, and various resource allocations.

GEOGRAPHIC INFORMATION SYSTEMS

The GIS department supports the GIS efforts throughout the agency and region and coordinates these efforts with the State and Federal organizations. In-house, this includes updating software, purchasing and installing new hardware, database management, updating and creating GIS layers, building automated tools and coordinating agency-wide GIS efforts. Technical support for this quickly changing technology is a core component of this service. Support for our region is realized through cooperative purchases of data such as aerial photography, elevation contours, and planimetrics, the coordinating of the regional GIS meetings and training, and support for cities establishing a GIS through its yoUR GIS program.

- **AERIAL PHOTOGRAPHY:** The RIS department will continue to provide high quality orthophotography for the entire NCTCOG Region. This project coordinates the purchase and ongoing maintenance and support of orthophotography for over 100 members including counties, cities, local jurisdictions, state and federal agencies and will create a seamless aerial base map to be use in engineering and planning projects, as well as all aspects of Emergency Preparedness and 9-1-1 applications. This cooperative purchase program allows members to realize significant savings.
- **yoUR GIS:** This program assists members that need help developing their existing GIS program, or in initiating a new program for their area. By providing assistance from the GIS staff, we are able to offer expertise to our members while ensuring their development is compatible to the region, state and federal development of GIS-related data and methodology. This type of program also reduces the duplication of data by providing an avenue for free or inexpensive data that has already been generated by other entities throughout the region. The program promotes sharing between the members, as well as encourages better communication and cooperation between all entities.
- **ICOMMUNITIES:** Extensive internet mapping services are provided through the *iCommunities program*, combining powerful GIS, database, and Internet technologies. The interactive mapping tools developed through this program help local governments distribute key information to their constituents and to other communities in the region. Currently 27 local governments are taking advantage of this service.
- **REGIONAL GIS COORDINATION:** The RIS department holds its regional GIS meetings for all interested GIS professionals. These all-day meetings offer lectures and demonstrations by other GIS professionals on new technology and various GIS-related projects. It gives our members a chance to keep up with new developments in their profession, as well as improve communications between all members. These events see over 100 participants from all over the region and in the past year has been attended by officials from state level agencies.
- **GIS TRAINING:** The RIS department offers GIS and GIS-related classes to all GIS professionals on site and at our member locations. In addition to eliminating travel expenses, NCTCOG offers

discounts of all of its classes to its members. These same classes are offered to the private sector for the regular rates

- **PLANIMETRICS:** The RIS department is coordinating the generation of Planimetrics (*building footprints, parking lots, road edges, sidewalks, fences, lakes, ponds, creeks, bridges and tree canopies*) for all interested members. By coordinating the project on a region-level, we are once again able to greatly reduce the acquisition cost for these types of data. This also assists our smaller entities with limited resources to benefit from this type of data that would not normally be available to them. Participating members are expected to realize at least a substantial savings.
- **GIS CLEARINGHOUSE:** NCTCOG's GIS Data Clearinghouse contains high-quality digital geographic data for the North Central Texas region. Data are available free to the public for use with Geographic Information Systems (GIS) or similar data management and analysis systems. Other data layers are available to NCTCOG members only. NCTCOG members may click here to log in or request a username and password to download these files.

APPLICATION DEVELOPMENT AND SUPPORT SERVICES

This program provides on-going support to the Agency and member governments implementing GIS, custom data processing and analysis, and Internet technologies. In addition to assisting other NCTCOG departments and local governments in developing information standards, RIS also acts as an information clearinghouse to local governments in North Central Texas. The department also provides Internet resources to its member governments.

- **WEB DEVELOPMENT:** The RIS department is responsible for designing and administering the Agency web site. This includes developing custom web applications to deliver interactive queries of NCTCOG data. In addition, the RIS department develops custom web applications for local governments. Examples include development and maintenance of the Dallas County Elections web site, a local government performance measurement web site and an online municipal fee survey.
- **CUSTOM DEMOGRAPHIC ANALYSIS AND SUPPORT:** The RIS department serves as a technical support center for demographic information and analysis. This support includes custom demographic radius reports, custom maps, and general demographic information assistance. Requests for support come from NCTCOG staff, the general public, and local, state, and federal governments.
- **DATA APPLICATIONS:** RIS is supporting multiple enterprise databases that address key functions as diverse as employee health-care eligibility, accounting, auto inspections, demographic forecasts, live data analysis, tornado damage impacts, and geographic information system implementation. The goal is to provide efficient operational procedures, application development, and data analysis to improve decision-making for the agency and region. Web and interactive tools provide a window to over 7 terabytes of managed digital data, and innovative techniques are developed to make the data most useful to operational users. RIS works to merge web, database, GIS, and data analysis technologies together into a robust set of tools that bring multiple data sources together. Applications include:
 - Entity insurance data processing
 - Accounting system support
 - AirCheck Texas application database support
 - Agency database application development and support
 - Severe weather data analysis for regional and federal programs
 - Transportation ITS database design support and development

SHARED SERVICES:

This program is a series of initiatives coordinated by the Administration and RIS departments and designed to address the common needs of multiple local government agencies. These initiatives are defined entirely by member agencies to bring value through reduced cost, collaborative wisdom, consortium purchasing power, and reduced risk. Current initiatives include:

- Lawson ERP services
- OPEB Actuarial Services
- Monster Job Posting Collaboration
- GovShare government service software
- Aerial Photography
- iCommunities
- GIS Training
- Planimetrics

Several other programs are currently being reviewed to determine if they are appropriate additions to the Shared Services Initiatives. Details about the last four items listed are provided under the Geographic Information Systems category above.

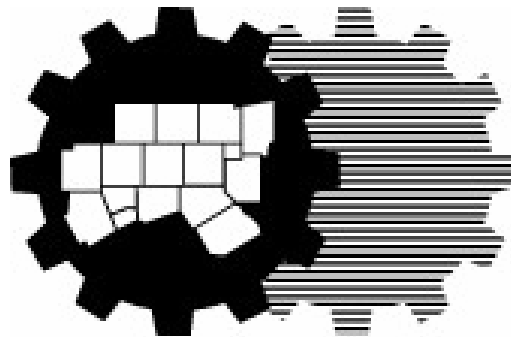
NCTCOG DEPARTMENTAL BUDGET SUMMARY
DEPARTMENT: RESEARCH & INFORMATION SERVICES

Type of Expenditure	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		
	Actual Expenditures	Budget	Proposed Budget	Change	Percentage of Operations
COST OF OPERATIONS					
Salaries	1,350,086	1,959,030	1,915,379	(43,651)	30.18%
Fringe Benefits	546,047	826,711	792,967	(33,744)	12.50%
Indirect	301,294	493,076	479,377	(13,699)	7.55%
Occupancy	184,222	141,511	151,499	9,988	2.39%
Travel	25,493	75,959	49,841	(26,118)	0.79%
Capital Outlay	587,885	238,000	238,000	-	3.75%
Contract Services	1,584,645	931,692	934,446	2,754	14.73%
Other	3,851,047	1,593,539	1,784,374	190,835	28.12%
Total Cost of Operations	8,430,719	6,259,518	6,345,883	86,365	100.00%
Total Pass-Through	-	-	-	-	
Total In-Kind	-	-	-	-	
Total Expenditures	8,430,719	6,259,518	6,345,883	86,365	

**NECTOG DEPARTMENTAL FUNDING SUMMARY
DEPARTMENT: RESEARCH & INFORMATION SERVICES**

Funding Source	Indirect Charges & Billed Services	Inter-Departmental Transfers	General Fund	Local Governments (In-Kind)	Local Contracts	TOTAL LOCAL FUNDS	State Administered Grants	Federal Grants	TOTAL REVENUES
Fee for Service	-	-	-	-	2,013,274	2,013,274	-	-	2,013,274
Agency Management	-	560,825	-	-	-	560,825	-	-	560,825
Workforce Development Department	-	1,057,861	-	-	-	1,057,861	-	-	1,057,861
Transportation Department	-	677,800	-	-	-	677,800	-	-	677,800
Public Employees Benefits Cooperative	-	165,000	-	-	-	165,000	-	-	165,000
North Central Texas Council of Governments	1,771,123	-	-	-	-	1,771,123	-	-	1,771,123
Emergency Preparedness Department	-	-	-	-	-	-	-	-	-
Administration Department	137,600	(37,600)	-	-	-	100,000	-	-	100,000
Total Available Revenue:	1,908,723	2,423,886	-	-	2,013,274	6,345,883	-	-	6,345,883

Program Description	Fiscal Year 2008 Actual			Fiscal Year 2009 Budget			Fiscal Year 2010 Proposed Budget		
	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
CityNet	3,810,236	-	3,810,236	1,302,662	-	1,302,662	1,379,950	-	1,379,950
Digital Aerial Photography	887,977	-	887,977	897,500	-	897,500	328,324	-	328,324
Network Support	624,147	-	624,147	888,024	-	888,024	807,344	-	807,344
Voice Over IP Support	-	-	-	-	-	-	185,327	-	185,327
Workforce Development Department Support	1,069,328	-	1,069,328	871,810	-	871,810	1,057,861	-	1,057,861
Transportation Department Support	475,539	-	475,539	588,250	-	588,250	677,800	-	677,800
Local Government Support	188,217	-	188,217	400,237	-	400,237	475,825	-	475,825
GIS Support	341,330	-	341,330	396,697	-	396,697	456,697	-	456,697
Public Employees Benefits Cooperative Support	78,396	-	78,396	165,000	-	165,000	165,000	-	165,000
yoUR Geographic Information Systems	84,923	-	84,923	150,000	-	150,000	115,000	-	115,000
Administration Department Support	122,468	-	122,468	131,016	-	131,016	100,000	-	100,000
Web Consulting Services	6,217	-	6,217	120,000	-	120,000	120,000	-	120,000
Emergency Preparedness Department Support	96,434	-	96,434	46,000	-	46,000	-	-	-
Network Equipment Upgrade	40,907	-	40,907	45,000	-	45,000	45,000	-	45,000
Training	211,288	-	211,288	29,000	-	29,000	29,000	-	29,000
Fee for Service	224,037	-	224,037	28,322	-	28,322	41,000	-	41,000
Planimetrics	10,227	-	10,227	20,000	-	20,000	-	-	-
Community Services Department Support	38,766	-	38,766	-	-	-	-	-	-
Environment & Development Department Support	39,836	-	39,836	40,000	-	40,000	40,000	-	40,000
Development Monitoring	80,426	-	80,426	140,000	-	140,000	140,000	-	140,000
Contact Relations Management	-	-	-	-	-	-	181,755	-	181,755
Information Security	-	-	-	-	-	-	-	-	-
Total Expenditures:	8,430,719	-	8,430,719	6,259,518	-	6,259,518	6,345,883	-	6,345,883



**North Central Texas
Council of Governments**

COMMUNITY SERVICES PROGRAM SUMMARY

MISSION AND GOALS STATEMENT

The mission of Community Services is to provide assistance to disadvantaged elderly; planning, implementing, maintaining, and coordinating programs in criminal justice and public safety emergency communications; and offering training opportunities for law enforcement and other local government personnel. The functional program areas involved in carrying out this mission include: Aging, Criminal Justice, Regional Training (Law Enforcement and Local Government), Public Safety Radio Communications Planning, Auto Theft Prevention, and 9-1-1 Emergency Number Administration.

Aging

The North Central Texas Area Agency on Aging (AAA), which provides aging and caregiver services within the 14 counties surrounding Dallas and Tarrant counties, will contract with community-based organizations to provide nutritionally balanced meals in congregate settings and to homebound older persons at least 250 days during the year. Demand-response transportation will assist older riders in accessing doctors' offices, senior centers, and other community sites.

The AAA will provide and/or administer the following services at the regional level: Information, Referral and Assistance; Care Coordination; Benefits Counseling; Money Management; Ombudsman; Respite; Homemaker; Caregiver Support Coordination; Caregiver Education and Training, and Nursing Home Relocation.

The Ombudsman Program will serve all 87 nursing facilities in the AAA service delivery region by relying on the services of both staff and certified volunteer ombudsman. In addition, it will advocate for the rights of persons who live in assisted living facilities.

Under the umbrella of its Aging and Disability Resource Centers, Aging will develop collaborative relationships with providers of human services in order to assist persons of all ages who have disabilities, are caregivers of persons who have disabilities, and/or wish to plan in advance of need for long-term supports and services.

Criminal Justice

The Fiscal Year 2010 Annual Criminal Justice Budget for North Central Texas was developed to incorporate the needs of local governments and non-profit agencies, and to meet "Contract for Service" requirements with the Criminal Justice Division (CJD), Office of the Governor.

Technical and operational assistance to more than 225 public and private agencies will be provided for the development and implementation of community plans, new and continuation criminal justice programs, grant application workshops, preparation of grant applications, and to meet the administrative requirements of the Criminal Justice Division. Staff will assist county focus groups in updating community plans for FY 2011 funding, as well as conduct on-site visits for "first time" grantees to assist them in developing their programs to meet Federal and State guidelines.

Support will be provided to the Criminal Justice Policy Development Committee (CJPDC), which sets policy consistent with the Criminal Justice Division's FY 2010 "Contract for Service". The Committee will recommend program priorities to the Executive Board for approval before sending priority lists to CJD.

A budget has been developed for the Fiscal Year 2010 Justice Assistance Grant (JAG) program review process. Staff will provide technical assistance to applicants for \$9M. Once projects are funded, staff will

conduct Grant Management Workshops for grant recipients, and monitor compliance with state and federal guidelines and rules.

Staff will continue to implement the Law Enforcement Analysis Portal (LEAP) project. The fundamental purpose of LEAP is for participating law enforcement agencies to share automated information to link location, individuals, and property relationships geospatially, and therefore assist investigators in crime solutions and prevention. This Crime and Link Analysis component is only one of several that make up the LEAP investigations tool.

Leap will eventually connect 511 law enforcement agencies along drug and human trafficking corridors. Cooperative agreements have been developed with Tarleton State University to provide LEAP services to their rural law enforcement service area in 30 counties. LEAP has expanded in California with the Oakland Police Department and four counties in Northern California. Other participating jurisdictions include Cleveland and Oklahoma counties in Oklahoma, and other counties in Louisiana, Arkansas and New Mexico.

A JAG grant for a Court Analysis Portal (CAP) pilot project, an extension of LEAP, will integrate the electronic Court Management Systems in Tarrant and Denton counties. CAP will improve decision making at the Municipal and County court levels as court staff will then have access to information from neighboring courts. Following the pilot program's success, NCTCOG will expand the CAP program to the other counties in Texas.

NCTCOG is working with the US Attorney's Office for the Northern District of Texas to help administer Project Safe Neighborhood. A grant to the US Department of Justice Bureau of Justice Assistance on behalf of the US Attorney's Office. NCTCOG will be the program's fiscal agent, if the grant of \$222,686 is awarded.

Regional Training Program

The Regional Training Program will offer a comprehensive schedule of training for law enforcement and other local government personnel.

More than 150 law enforcement training courses will be conducted at the Regional Police Academy for the law enforcement community. Peace Officers must meet the Texas Commission on Law Enforcement Officer Standards and Education (TCLEOSE) requirements of forty hours of training in a two-year training unit, and a total of eighty-hours of training in the two two-year training cycles, to include legislatively mandated training. An Off-Site Training Program conducted at local sites throughout the region allows officers in the outlying areas to also receive that training. In addition, depending on demand, a minimum of five and possibly a maximum 10 Basic Peace Officer courses will be offered for approximately 225 to 300 new recruit officers.

The **Regional Training Center** will offer approximately 265 programs/activities during 2009-2010 at the RTC and off-site locations. These programs will include training on topics dealing with Safety, Media Relations, Customer Service, Team Building, Lime Stabilization, Code Enforcement, Public Funds Investments, Storm Water Pollution Prevention Practices During Construction, Planning and Zoning, Transportation, Water/Wastewater, URISA sponsored GIS courses, and Freeway Incident Management. The Regional Training Center serves as official training centers for the American Heart Association and the National Safety Council (Defensive Driving). As official centers for these agencies, First Aid/CPR/AED and Defensive Driving courses are offered throughout the year. Also included in the program/activity count are more than 40 Texas Commission on Environmental Quality Operator License Test sessions which are hosted by the Regional Training Center.

9-1-1 Emergency Number Planning

The NCTCOG 9-1-1 Program covers 14 counties and provides 9-1-1 services to 43 Public Safety Answering Points (PSAPs) in the region. A 44th PSAP has been approved and funded by the Commission on State Emergency Communications, and should be installed this year based on local planning, building and staffing issues. The Regional 9-1-1 Advisory Committee will continue to provide oversight of 9-1-1 planning.

The 9-1-1 program continues to administer the regional 9-1-1 system by managing existing projects and planning for the future of 9-1-1. Some of the main components of this program are:

- PSAP equipment and software upgrades
- Database management
- Database maintenance
- Wireless Phase I & II
- VoIP (Voice over Internet Protocol)
- GIS and mapping
- PSAP monitoring and state reporting
- 9-1-1 Networking and Contingency Planning
- Call taker training
- Providing TECLEOSE Telecommunicator training courses
- Public education program delivery
- Maintenance of the 9-1-1 system
- Monitoring of network and other 9-1-1 system components
- Integration of systems and agencies, network interconnectivity and implementation of new Next Generation 9-1-1 features
- Master planning for the implementation of Next Generation 9-1-1 services

Amending the 9-1-1 strategic plan will continue to provide system enhancements to local governments' communications centers based on state allocation of funding. The 9-1-1 Program is currently focusing on Next Generation 9-1-1. Implementation of new 9-1-1 IP equipment and an IP network was completed last year. This backbone will allow us to implement Next Generation 9-1-1 features and functionalities as well as interoperability, interconnection and integration. NCTCOG is working closely with the Commission on State Emergency Communications and will be a pilot for their statewide NG network plans. We will be working on governance, collaborations and procurement for this project in 2010.

Public Safety Radio Communications

Community Services will continue to coordinate the 42-county Region 40 Communications' activities leading to the allocation of 800 MHz and 700 MHz frequencies to reduce communications congestion and interference among public safety agencies.

Depending on the level of funding from various sources, Community Services will continue implementation of the Regional Interoperable Communications Initiative by moving towards Level Six, standards-based interoperability. Among this year's action items, are three primary tasks: Development of a Regional Interoperable Communications Plan, which will provide local agencies direction as they review their communications needs and plan for future systems; Development of a Regional Overlay, which will provide a foundation for interoperability throughout the region; and Development of a Funding Model, which will provide the mechanism for funding the repair and replacement of equipment, and migration to new technologies, as warranted. Additionally, Regional Standard Operating Procedures for using the overlay will be necessary as agencies connect to the interoperability foundation.

Community Services will coordinate and help develop training curricula and secure funding for training on equipment and the use of Regional Interoperability SOPs. Community Services will also prepare the Regional Interoperable Communications Plan (RICP) as required by the Statewide Communications

Interoperability Plan (SCIP). Also, Community Services will facilitate coordination of data entry into the Department of Homeland Security's Communications Asset Survey and Monitoring (CASM) System. This system will allow agencies to determine communications gaps and provide a method of identifying ways to interoperate during disasters and large events.

The Regional Interoperable Communications Governance Committee and Community Services' staff will continue to review and modify as needed, the Tactical Interoperable Communications Plan, so that multi-agency response will be consistent, proper for the event, and effectively managed. Governance Committee coordination will continue, also.

**NCTCOG DEPARTMENTAL STAFFING SUMMARY
DEPARTMENT: COMMUNITY SERVICES**

Position Title	Grade	Full Time		
		2008	2009	2010
Director of Community Services	23	1	1	1
9-1-1 Program Manager	18	1	1	1
Manager of Aging Programs	17	1	1	1
Manager of Criminal Justice Programs	17	1	1	1
Manager of Law Enforcement Training	17	1	1	1
9-1-1 Technician/Network Specialist	15	1	1	1
Manager of Auto Theft Prevention	15	1	-	-
911 Technical Operations Spec	14	3	5	6
Information Analyst	13	2	1	-
Police Training Coordinator	13	3	3	3
Public Safety Radio Communications Program Coordinator	13	1	1	1
Senior Criminal Justice Planner	13	-	2	2
9-1-1 Public Education/Training Coordinator	12	1	1	1
9-1-1 Telecommunications Specialist I	12	1	1	1
Criminal Justice Grants Specialist	12	3	2	2
Regional Training Center Coord	12	1	1	1
9-1-1 PSAP Field Specialist	10	2	2	2
9-1-1 Public Education Specialist II	10	-	1	1
9-1-1 Contract Specialist	10	1	1	1
Case Manager	10	-	-	-
Aging Program Coordinator	10	1	1	1
Auto Theft Prevention Specialist	09	1	-	-
Benefits Counselor	09	1	2	3
Managing Local Ombudsman	09	1	1	1
Regional Ombudsman	09	1	1	1
In- House Case Manager	08	1	1	1
Administrative Assistant II	07	4	4	6
Administrative Assistant I	06	3	3	1
				-
Totals		38	40	41

Position Title	Grade	Part Time		
		2008	2009	2010
Case Manager	10	1	1	1
Benefits Counselor	09	1	1	-
Administrative Assistant I	06	-	-	1
Administrative Secretary	05	1	-	1
Totals		3	2	3

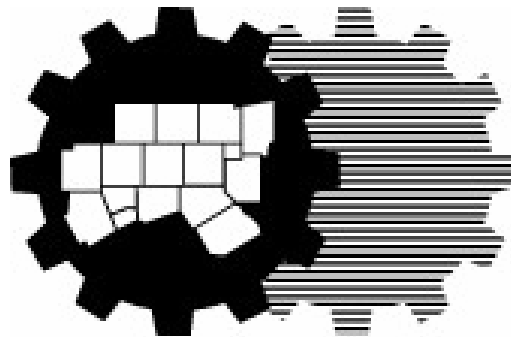
**NCTCOG DEPARTMENTAL BUDGET SUMMARY
DEPARTMENT: COMMUNITY SERVICES**

Type of Expenditure	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		
	Actual Expenditures	Budget	Proposed Budget	Change	Percentage of Operations
COST OF OPERATIONS					
Salaries	1,751,044	1,892,530	2,175,459	282,929	18.24%
Fringe Benefits	722,055	783,507	900,640	117,133	7.55%
Indirect	402,796	473,659	544,470	70,811	4.56%
Occupancy	449,197	444,566	513,346	68,780	4.30%
Travel	143,209	141,852	194,597	52,745	1.63%
Capital Outlay	200,550	1,000	2,001,000	2,000,000	16.78%
Contract Services	1,736,185	1,623,571	1,537,911	(85,660)	12.89%
Other	2,094,922	1,450,136	4,060,590	2,610,454	34.04%
Total Cost of Operations	7,499,958	6,810,821	11,928,013	5,117,192	100.00%
Total Pass-Through	8,458,807	6,846,946	8,272,581	1,425,635	
Total In-Kind	4,320,926	4,335,000	3,999,615	(335,385)	
Total Expenditures	20,279,691	17,992,767	24,200,209	6,207,442	

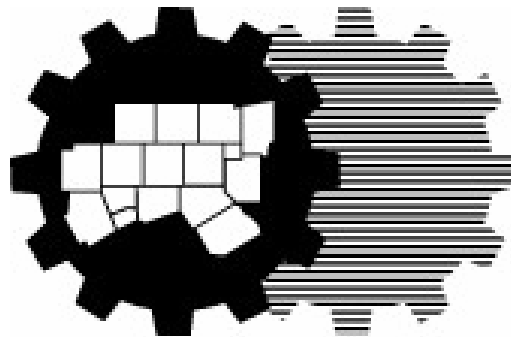
NCTCOG DEPARTMENTAL FUNDING SUMMARY
DEPARTMENT: COMMUNITY SERVICES

Funding Source	Indirect Charges & Billed Services	Inter-Departmental Transfers	General Fund	Local Governments (In-Kind)	Local Contracts	TOTAL LOCAL FUNDS	State Administered Grants	Federal Grants	TOTAL REVENUES
Commission on State Emergency Communications	-	-	-	-	-	-	7,870,587	-	7,870,587
Texas Department of Aging and Disability Services	-	-	-	-	-	-	6,490,497	-	6,490,497
Subcontractors - Aging	-	-	-	3,999,615	-	3,999,615	-	-	3,999,615
Governor's Office, Criminal Justice Division	-	-	-	-	-	-	1,197,100	-	1,197,100
Fee for Service	-	-	-	-	1,021,836	1,021,836	-	-	1,021,836
Governor's Office, Division of Emergency Management	-	-	-	-	-	-	3,392,131	-	3,392,131
Transportation Department (RTC)	-	115,000	-	-	-	-	-	-	115,000
United States Department of Justice	-	-	-	-	-	-	-	222,686	222,686
County Contributions - Aging program	-	-	-	-	117,757	117,757	-	-	117,757
Administration Department	-	(227,000)	-	-	-	(227,000)	-	-	(227,000)
Total Available Revenue:	-	(112,000)	-	3,999,615	1,139,593	5,027,208	18,950,315	222,686	24,200,209

Program Description	Fiscal Year 2008 Actual			Fiscal Year 2009 Budget			Fiscal Year 2010 Proposed Budget		
	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
Area Agency on Aging	1,840,893	7,933,121	9,774,014	1,619,519	7,558,526	9,178,045	2,214,285	8,298,584	10,512,869
9-1-1 Planning	3,525,101	4,844,477	8,369,578	2,644,396	3,623,420	6,267,816	4,167,033	3,756,554	7,923,587
Regional Police Academy	989,226	-	989,226	1,075,268	-	1,075,268	1,074,568	-	1,074,568
Public Safety Radio Communications	-	-	-	578,508	-	578,508	3,372,731	-	3,372,731
Regional Training Center	368,938	2,135	371,073	456,901	-	456,901	454,290	-	454,290
Criminal Justice Planning	368,643	-	368,643	436,229	-	436,229	645,106	-	862,164
Auto Theft Prevention	235,941	-	235,941	-	-	-	-	-	-
Emergency Preparedness Department Support	167,813	-	167,813	-	-	-	-	-	-
Local Projects	3,403	-	3,403	-	-	-	-	-	-
Total Expenditures:	7,499,958	12,779,733	20,279,691	6,810,821	11,181,946	17,992,767	11,928,013	12,272,196	24,200,209



**North Central Texas
Council of Governments**



Community Services Division Detail

(Contains Staffing, Budget and Funding Summaries for major programs)

NCTCOG DEPARTMENTAL STAFFING SUMMARY
DEPARTMENT: COMMUNITY SERVICES
DIVISION: AREA AGENCY ON AGING

Position Title	Grade	Full Time		
		2008	2009	2010
Manager of Aging Programs	17	1	1	1
Aging Program Coordinator	10	1	1	1
In-House Case Manager	10	1	1	1
Benefits Counselor	10	1	2	3
Case Manager	10	-	-	-
Managing Local Ombudsman	09	1	1	1
Regional Ombudsman	09	1	1	1
Administrative Assistant II	07	1	2	2
Totals		7	9	10

Position Title	Grade	Part Time		
		2008	2009	2010
Case Manager	10	1	1	1
Benefits Counselor	09	1	1	-
Administrative Secretary	05	-	1	1
Totals		2	3	2

NCTCOG DEPARTMENTAL BUDGET SUMMARY
DEPARTMENT: COMMUNITY SERVICES
DIVISION: AREA AGENCY ON AGING

Type of Expenditure	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		
	Actual Expenditures	Budget	Proposed Budget	Proposed Change	Percentage of Operations
COST OF OPERATIONS					
Salaries	460,860	459,642	553,365	93,723	24.99%
Fringe Benefits	190,534	190,292	229,093	38,801	10.35%
Indirect	106,093	115,038	138,495	23,457	6.25%
Occupancy	60,552	68,816	68,816	-	3.11%
Travel	44,687	42,450	38,450	(4,000)	1.74%
Capital Outlay	-	-	-	-	-
Contract Services	715,949	717,000	731,340	14,340	33.03%
Other	262,218	26,281	454,726	428,445	20.54%
Total Cost of Operations	1,840,893	1,619,519	2,214,285	594,766	100.00%
Total Pass-Through	3,614,329	3,223,526	4,298,969	1,075,443	
Total In-Kind	4,318,792	4,335,000	3,999,615	(335,385)	
Total Expenditures	9,774,014	9,178,045	10,512,869	1,334,824	

NCTCOG DEPARTMENTAL FUNDING SUMMARY
DEPARTMENT: COMMUNITY SERVICES
DIVISION: AREA AGENCY ON AGING

Funding Source	Indirect Charges & Billed Services	Inter-Departmental Transfers	General Fund	Local Governments (In-Kind)	Local Contracts	TOTAL LOCAL FUNDS	State Administered Grants	Federal Grants	TOTAL REVENUES
Texas Department of Aging and Disability Services	-	-	-	-	-	-	6,490,497	-	6,490,497
Subcontractors	-	-	-	3,999,615	15,000	4,014,615	-	-	4,014,615
County Contributions	-	-	-	-	117,757	117,757	-	-	117,757
Administration Department	-	(110,000)	-	-	-	(110,000)	-	-	(110,000)
Total Available Revenue:	-	(110,000)	-	3,999,615	132,757	4,022,372	6,490,497	-	10,512,869

Program Description	Fiscal Year 2008 Actual			Fiscal Year 2009 Budget			Fiscal Year 2010 Proposed Budget		
	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
Area Agency on Aging	1,840,893	7,933,121	9,774,014	1,619,519	7,558,526	9,178,045	2,214,285	8,298,584	10,512,869
Total Expenditures:	1,840,893	7,933,121	9,774,014	1,619,519	7,558,526	9,178,045	2,214,285	8,298,584	10,512,869

NCTCOG DEPARTMENTAL STAFFING SUMMARY
DEPARTMENT: COMMUNITY SERVICES
DIVISION: 9-1-1 PLANNING

Position Title	Grade	Full Time		
		2008	2009	2010
9-1-1 Program Manager	18	1	1	1
9-1-1 Technician/Network Spec	15	1	1	1
9-1-1 Technical Operations Specialist	14	3	5	6
Information Analyst	13	2	1	-
9-1-1 Public Education/Training Coordinator	12	1	1	1
9-1-1 Telecommunications Specialist I	12	1	1	1
9-1-1 PSAP Field Specialist	10	2	2	2
9-1-1 Contract Specialist	10	1	1	1
9-1-1 Public Education Specialist II	10	-	1	1
Administrative Assistant II	07	1	2	2
Administrative Assistant I	06	1	-	-
	Totals	14	16	16

The Director of Community Services is partially allocated to this program.

NCTCOG DEPARTMENTAL BUDGET SUMMARY
DEPARTMENT: COMMUNITY SERVICES
DIVISION: 9-1-1 PLANNING

Type of Expenditure	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		
	Actual Expenditures	Budget	Proposed Budget	Change	Percentage of Operations
COST OF OPERATIONS					
Salaries	549,843	743,868	806,731	62,863	19.36%
Fringe Benefits	228,236	307,961	333,987	26,026	8.01%
Indirect	126,726	186,174	201,907	15,733	4.85%
Occupancy	81,892	82,163	86,503	4,340	2.08%
Travel	65,716	50,732	67,737	17,005	1.63%
Capital Outlay	200,550	-	-	-	-
Contract Services	667,992	210,251	210,251	-	5.05%
Other	1,604,146	1,063,247	2,459,917	1,396,670	59.03%
Total Cost of Operations	3,525,101	2,644,396	4,167,033	1,522,637	100.00%
Total Pass-Through	4,844,477	3,623,420	3,756,554	133,134	
Total In-Kind	-	-	-	-	
Total Expenditures	8,369,578	6,267,816	7,923,587	1,655,771	

NCTCOG DEPARTMENTAL FUNDING SUMMARY
DEPARTMENT: COMMUNITY SERVICES
DIVISION: 9-1-1 PLANNING

Funding Source	Indirect Charges & Billed Services	Inter-Departmental Transfers	General Fund	Local Governments (In-Kind)	Local Contracts	TOTAL LOCAL FUNDS	State Administered Grants	Federal Grants	TOTAL REVENUES
Commission on State Emergency Communications	-	-	-	-	-	-	7,870,587	-	7,870,587
Fee for Service	-	-	-	-	125,000	125,000	-	-	125,000
Administration Department	-	(72,000)	-	-	-	(72,000)	-	-	(72,000)
Total Available Revenue:	-	(72,000)	-	-	125,000	53,000	7,870,587	-	7,923,587

Program Description	Fiscal Year 2008 Actual			Fiscal Year 2009 Budget			Fiscal Year 2010 Proposed Budget		
	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
9-1-1 Planning	3,488,342	4,844,477	8,312,819	2,602,396	3,623,420	6,225,816	4,042,033	3,756,554	7,798,587
9-1-1 Fee for Service	56,759	-	56,759	42,000	-	42,000	125,000	-	125,000
Total Expenditures:	3,525,101	4,844,477	8,369,578	2,644,396	3,623,420	6,267,816	4,167,033	3,756,554	7,923,587

NCTCOG DEPARTMENTAL STAFFING SUMMARY
DEPARTMENT: COMMUNITY SERVICES
DIVISION: REGIONAL POLICE ACADEMY

Position Title	Grade	Full Time		
		2008	2009	2010
Manager of Law Enforcement Training	17	1	1	1
Police Training Coordinator	13	3	3	3
Administrative Assistant II	07	1	1	2
Administrative Assistant I	06	1	1	-
Totals		6	6	6

The Director of Community Services is partially allocated to this program.

NCTCOG DEPARTMENTAL BUDGET SUMMARY
DEPARTMENT: COMMUNITY SERVICES
DIVISION: REGIONAL POLICE ACADEMY

Type of Expenditure	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		
	Actual Expenditures	Budget	Proposed Budget	Proposed Change	Percentage of Operations
COST OF OPERATIONS					
Salaries	301,040	328,613	336,045	7,432	31.27%
Fringe Benefits	124,959	136,046	139,123	3,077	12.95%
Indirect	69,383	82,245	84,105	1,860	7.83%
Occupancy	245,604	250,892	258,478	7,586	24.05%
Travel	10,569	9,000	9,000	-	0.84%
Capital Outlay	-	-	-	-	-
Contract Services	130,473	135,000	135,000	-	12.56%
Other	107,198	133,472	112,817	(20,655)	10.50%
Total Cost of Operations	989,226	1,075,268	1,074,568	(700)	100.00%
Total Pass-Through	-	-	-	-	
Total In-Kind	-	-	-	-	
Total Expenditures	989,226	1,075,268	1,074,568	(700)	

NCTCOG DEPARTMENTAL FUNDING SUMMARY
DEPARTMENT: COMMUNITY SERVICES
DIVISION: REGIONAL POLICE ACADEMY

Funding Source	Indirect Charges & Billed Services	Inter-Departmental Transfers	General Fund	Local Governments (In-Kind)	Local Contracts	TOTAL LOCAL FUNDS	State Administered Grants	Federal Grants	TOTAL REVENUES
Governor's Office, Criminal Justice Division	-	-	-	-	-	-	549,222	-	549,222
Fee for Service	-	(13,000)	-	-	538,346	538,346	-	-	538,346
Administration Department	-	-	-	-	-	(13,000)	-	-	(13,000)
Total Available Revenue:	-	(13,000)	-	-	538,346	525,346	549,222	-	1,074,568

Program Description	Fiscal Year 2008 Actual			Fiscal Year 2009 Budget			Fiscal Year 2010 Proposed Budget		
	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
Regional Police Training	989,226	-	989,226	1,075,268	-	1,075,268	1,074,568	-	1,074,568
Total Expenditures:	989,226	-	989,226	1,075,268	-	1,075,268	1,074,568	-	1,074,568

NCTCOG DEPARTMENTAL STAFFING SUMMARY				
DEPARTMENT: COMMUNITY SERVICES				
DIVISION: RADIO COMMUNICATIONS				
Position Title	Grade	Full Time		
		2008	2009	2010
Public Safety Radio Communications Coordinator	13	-	1	1
Totals		-	1	1

The Director of Community Services is partially allocated to this program.

NCTCOG DEPARTMENTAL BUDGET SUMMARY					
DEPARTMENT: COMMUNITY SERVICES					
DIVISION: RADIO COMMUNICATIONS					
Type of Expenditure	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		
	Actual Expenditures	Budget	Proposed Budget	Proposed Change	Percentage of Operations
COST OF OPERATIONS					
Salaries	-	89,468	92,391	2,923	2.74%
Fringe Benefits	-	37,040	38,250	1,210	1.13%
Indirect	-	22,392	23,123	731	0.69%
Occupancy	-	8,876	8,876	-	0.26%
Travel	-	21,186	20,726	(460)	0.61%
Capital Outlay	-	-	2,000,000	2,000,000	59.30%
Contract Services	-	375,000	275,000	(100,000)	8.15%
Other	-	24,546	914,365	889,819	27.11%
Total Cost of Operations	-	578,508	3,372,731	2,794,223	100.00%
Total Pass-Through	-	-	-	-	
Total In-Kind	-	-	-	-	
Total Expenditures	-	578,508	3,372,731	2,794,223	

NCTCOG DEPARTMENTAL FUNDING SUMMARY									
DEPARTMENT: COMMUNITY SERVICES									
DIVISION: RADIO COMMUNICATIONS									
Funding Source	Indirect Charges & Billed Services	Inter-Departmental Transfers	General Fund	Local Government (In-Kind)	Local Contracts	TOTAL LOCAL FUNDS	State Administered Grants	Federal Grants	TOTAL REVENUES
Governor's Office, Division of Emergency Management Administration Department	-	(19,400)	-	-	-	(19,400)	3,392,131	-	3,392,131
Total Available Revenue:	-	(19,400)	-	-	-	(19,400)	3,392,131	-	3,372,731
Fiscal Year 2008 Actual									
Program Description	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
Radio Communications	-	-	-	578,508	-	578,508	3,372,731	-	3,372,731
Total Expenditures:	-	-	-	578,508	-	578,508	3,372,731	-	3,372,731
Fiscal Year 2009 Budget									
Program Description	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
Radio Communications	-	-	-	578,508	-	578,508	3,372,731	-	3,372,731
Total Expenditures:	-	-	-	578,508	-	578,508	3,372,731	-	3,372,731

NCTCOG DEPARTMENTAL STAFFING SUMMARY				
DEPARTMENT: COMMUNITY SERVICES				
DIVISION: REGIONAL TRAINING CENTER				
Position Title	Grade	Full Time		
		2008	2009	2010
Regional Training Center Coordinator	12	1	1	1
Administrative Assistant I	06	-	1	1
Totals		1	2	2

Position Title	Grade	Part Time		
		2008	2009	2010
Administrative Assistant I	06	-	-	1
Totals		-	-	1

The Director of Community Services is partially allocated to this program.

NCTCOG DEPARTMENTAL BUDGET SUMMARY					
DEPARTMENT: COMMUNITY SERVICES					
DIVISION: REGIONAL TRAINING CENTER					
Type of Expenditure	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		
	Actual Expenditures	Budget	Proposed Budget	Proposed Change	Percentage of Operations
COST OF OPERATIONS					
Salaries	62,179	88,933	106,728	17,795	23.49%
Fringe Benefits	25,810	36,818	44,185	7,367	9.73%
Indirect	14,331	22,258	26,712	4,454	5.88%
Occupancy	21,573	21,298	61,880	40,582	13.62%
Travel	2,017	2,500	2,500	-	0.55%
Capital Outlay	-	1,000	1,000	-	0.22%
Contract Services	190,635	186,320	186,320	-	41.01%
Other	52,394	97,774	24,965	(72,809)	5.50%
Total Cost of Operations	368,939	456,901	454,290	(2,611)	100.00%
Total Pass-Through	-	-	-	-	
Total In-Kind	2,135	28,200	-	(28,200)	
Total Expenditures	371,074	485,101	454,290	(30,811)	

NCTCOG DEPARTMENTAL FUNDING SUMMARY
DEPARTMENT: COMMUNITY SERVICES
DIVISION: REGIONAL TRAINING CENTER

Funding Source	Indirect Charges & Billed Services	Inter-Departmental Transfers	General Fund	Local Governments (In-Kind)	Local Contracts	TOTAL LOCAL FUNDS	State Administered Grants	Federal Grants	TOTAL REVENUES
Fee for Service	-	-	-	-	343,490	343,490	-	-	343,490
Transportation Department	-	115,000	-	-	-	115,000	-	-	115,000
Administration Department	-	(4,200)	-	-	-	(4,200)	-	-	(4,200)
Total Available Revenue:	-	110,800	-	-	343,490	454,290	-	-	454,290

Program Description	Fiscal Year 2008 Actual			Fiscal Year 2009 Budget			Fiscal Year 2010 Proposed Budget		
	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
Local Government Training	311,268	-	311,268	309,473	-	309,473	339,290	-	339,290
Regional Training, Transportation Department	57,670	2,135	59,805	147,428	-	147,428	115,000	-	115,000
Total Expenditures:	368,938	2,135	371,073	456,901	-	456,901	454,290	-	454,290

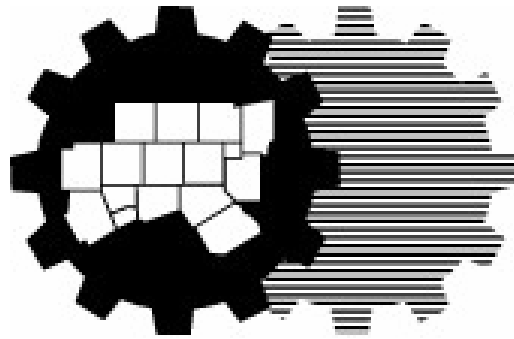
NCTCOG DEPARTMENTAL STAFFING SUMMARY				
DEPARTMENT: COMMUNITY SERVICES				
DIVISION: CRIMINAL JUSTICE PLANNING				
Position Title	Grade	Full Time		
		2008	2009	2010
Manager of Criminal Justice Programs	17	1	1	1
Criminal Justice Grants Specialist	12	3	2	2
Senior Criminal Justice Planner	13	-	2	2
Totals		4	5	5

NCTCOG DEPARTMENTAL BUDGET SUMMARY					
DEPARTMENT: COMMUNITY SERVICES					
DIVISION: CRIMINAL JUSTICE PLANNING					
Type of Expenditure	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		Percentage of Operations
	Actual Expenditures	Budget	Proposed Budget	Proposed Change	
COST OF OPERATIONS					
Salaries	188,047	178,506	280,199	101,693	43.43%
Fringe Benefits	78,057	73,901	116,002	42,101	17.98%
Indirect	43,341	44,676	70,128	25,452	10.87%
Occupancy	14,717	20,822	28,793	7,971	4.46%
Travel	5,155	15,984	56,184	40,200	8.71%
Capital Outlay	-	-	-	-	-
Contract Services	12,702	-	-	-	-
Other	26,624	102,340	93,800	(8,540)	14.54%
Total Cost of Operations	368,643	436,229	645,106	208,877	100.00%
Total Pass-Through	-	-	217,058	217,058	
Total In-Kind	-	-	-	-	
Total Expenditures	368,643	436,229	862,164	425,935	

NCTCOG DEPARTMENTAL FUNDING SUMMARY
DEPARTMENT: COMMUNITY SERVICES
DIVISION: CRIMINAL JUSTICE PLANNING

Funding Source	Indirect Charges & Billed Services	Inter - Departmental Transfers	General Fund	Local Government (In-Kind)	Local Contracts	TOTAL LOCAL FUNDS	State Administered Grants	Federal Grants	TOTAL REVENUES
Governor's Office, Criminal Justice Division	-	-	-	-	-	-	647,878	-	647,878
Department of Justice	-	(8,400)	-	-	-	(8,400)	-	222,686	222,686
Administration Department	-	-	-	-	-	-	-	-	(8,400)
Total Available Revenue:	-	(8,400)	-	-	-	(8,400)	647,878	222,686	862,164

Program Description	Fiscal Year 2008 Actual			Fiscal Year 2009 Budget			Fiscal Year 2010 Proposed Budget		
	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
Criminal Justice Planning - 421	352,482	-	352,482	363,879	-	363,879	368,766	-	368,766
Justice Assistance Grant Program	-	-	-	72,350	-	72,350	272,696	-	272,696
Project Safe Neighborhoods	-	-	-	-	-	-	3,644	217,058	220,702
Law Enforcement Analysis Portal	16,161	-	16,161	-	-	-	-	-	-
Total Expenditures:	368,643	-	368,643	436,229	-	436,229	645,106	217,058	862,164



**North Central Texas
Council of Governments**

ENVIRONMENT & DEVELOPMENT PROGRAM SUMMARY

MISSION AND GOALS STATEMENT

As one of the fastest-growing regions in the country, with a population larger than that of many U.S. states and a regional economy that generates the fifth-largest GDP in the nation, North Central Texas faces some of the most challenging environmental and development-related issues in the nation. In FY2010, the Department of Environment and Development will continue to play a leading role in advancing planning and practices that accommodate this growth while maintaining and improving environmental quality and overall quality of life in the region.

SEE Less Trash – Goals: Purchased materials are reused and recycled wherever possible, illegal dumping is significantly reduced, and remaining waste is handled in a safe manner at authorized facilities.

NCTCOG has adopted the state-approved SEE Less Trash long-range regional plan. Approximately \$1.5 million is made available annually to local governments for projects that further the objectives of the regional plan and a new biennial cycle starts this year. NCTCOG's Resource Conservation Council (RCC) and its subcommittees for the Time to Recycle (TTR), Stopping Illegal Dumping (SID), and Assuring Capacity for Trash (ACT) goal areas will address the following key activities, along with many others. The RCC will rank and score the submittals to the Call for Projects and the most noteworthy projects will proceed with awarded funds. In response to recent concerns over recycling markets and their impact on local government economies, special attention will be put toward the TTR goal in FY10. A follow-up look at the Regional Recycling Rate Study that was completed in 2007 will assess the progress we have made as a region. To better train and educate our local government staff, a comprehensive recycling workshop series will be offered. Under the SID goal, a concurrent series of workshops will offer training on aspects of criminal environmental enforcement. Recent efforts in the ACT goal have resulted in many of our counties establishing ordinances that identify areas of the county unsuitable for landfill siting. In FY10, these map designations will be made available to the public on the NCTCOG website. Also in FY10, staff will wrap up the Closed Landfill Inventory notifications and will begin the process of updating the Regional Solid Waste Plan with current data and information.

SEE Safe Clean & Green – Goals: By 2025, North Texans will SEE SAFE waterways with CLEAN water within a regional ecosystem framework of GREEN watersheds.

NCTCOG has adopted the SEE Safe Clean & Green vision: SAFE waterways are ones where the risk of flooding is reduced and erosion of stream banks is stabilized. CLEAN water—in forms including rivers, streams, reservoirs, drinking water, and groundwater sources—meets desired goals for water quality and is available in sufficient quantity to support the needs of a growing population. GREEN watersheds are strategically planned and managed networks of natural lands, working landscapes and other open spaces, which protect, sustain or restore vital ecosystems, provide recreational and mobility opportunities, and contribute to the health and quality of life of people and communities.

The theme for FY2010 is Valuing Our Watersheds. For the Trinity River and its tributaries, NCTCOG with the US Army Corps of Engineers, state and local agencies will be celebrating the 20th anniversary of the Trinity River COMMON VISION program by reviewing accomplishments to date and crafting a 20-year strategy for continued river restoration. Support to the more than 100 local governments with state stormwater discharge permits is a critical implementation element. The second edition of the ISWM design manual for construction and development will be available for local action. NCTCOG will be seeking TWDB support for new watershed studies to improve flood maps.

For the water supply lakes and their tributaries, NCTCOG with TCEQ/USEPA funding will be assessing opportunities and challenges to watersheds of the lakes from a growing region, performing "greenprinting" for priority watersheds with the Trust for Public Land, and crafting a long-range watershed protection strategy.

All of these efforts, as well as a joint E&D/transportation project, are contributing to the Regional Ecosystem Framework, which “is based on a collaboratively developed vision of desired future conditions that integrates ecological, economic and social factors.” *Quote from Eco-Logical.* NCTCOG is leading this collaborative effort on a watershed basis by connecting people, connecting places, and connecting programs. The Regional Ecosystem Framework is being crafted in concert with the next metropolitan transportation plan, scheduled for public release in the fall of 2010.

Center of Development Excellence – Goals: Promote quality growth that enhances the built environment, reduces vehicle miles of travel, uses water and energy resources effectively and efficiently, and helps advance environmental stewardship in order to ensure continued economic vitality and provide the highest attainable quality of life for all residents. We seek to have the North Texas region recognized as a center of development excellence.

NCTCOG’s Executive Board has adopted a mission statement and 10 Principles of Development Excellence as a guide to local governments and the private sector as they plan and create future development/redevelopment in the region. During FY2010, NCTCOG will be conducting a wide range of important activities under the following three broad headings:

- Sustainable Sites & Buildings, including building code review and adoption, establishment of a regional repository of best practices, promotion of Texas SmartScape for native & adaptive plantings, expanded attention to energy & water efficiency & effectiveness, consideration of “green building” policies, promotion of the 2009 and previous CLIDE award winners, and similar.
- Sustainable Public Rights-of-Way, with a continuing initiative under the guidance of NCTCOG’s Public Works Council to assess the steps necessary to achieve sustainable ROW’s.
- Sustainable Communities and Region, with continued assistance to local governments for comprehensive planning, and the next phase of the Vision North Texas private-public partnership featuring the creation of a “North Texas 2050” regional vision statement that describes the region’s preferred future, and an action package that provides tools to create that future.

**NCTCOG DEPARTMENTAL STAFFING SUMMARY
DEPARTMENT: ENVIRONMENT & DEVELOPMENT**

Position Title	Grade	Full Time		
		2008	2009	2010
Director of Environment & Development	23	1	1	1
Manager of Environment & Development Programs	18	3	3	3
Senior Environment & Development Planner	15	3	3	2
Technology Coordinator	13	1	1	1
Environment & Development Planner III	12	3	1	2
Information Analyst	12	1	1	1
Environment & Development Engineer II	11	1	1	1
Environment & Development Fiscal Coordinator	11	1	1	1
Environment & Development Planner II	10	3	5	5
GIS Technician	10	1	1	1
Public Outreach Specialist II	10	1	1	1
Environment & Development Planner I	08	4	2	2
Administrative Assistant II	07	2	2	2
Administrative Assistant I	06	1	1	-
Totals		26	24	23

Position Title	Grade	Part Time		
		2008	2009	2010
Environment & Development Planner III	12	1	2	1
Intern	02	2	2	2
Totals		3	4	3

**NCTCOG DEPARTMENTAL BUDGET SUMMARY
DEPARTMENT: ENVIRONMENT & DEVELOPMENT**

	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		
	Actual Expenditures	Budget	Proposed Budget	Change	Percentage of Operations
COST OF OPERATIONS					
Salaries	1,146,255	1,367,336	1,374,017	6,681	44.97%
Fringe Benefits	465,066	566,077	568,843	2,766	18.62%
Indirect	262,437	342,214	343,886	1,672	11.26%
Occupancy	137,871	140,818	148,255	7,437	4.85%
Travel	35,860	20,000	18,875	(1,125)	0.62%
Capital Outlay	-	-	-	-	-
Contract Services	1,629,805	842,227	363,759	(478,468)	11.91%
Other	181,720	315,275	237,623	(77,652)	7.78%
Total Cost of Operations	3,859,014	3,593,947	3,055,258	(538,689)	100.00%
Total Pass-Through	-	2,691,280	2,870,686	179,406	
Total In-Kind	532,998	8,100	9,850	1,750	
Total Expenditures	4,392,012	6,293,327	5,935,794	(357,533)	

NCTCOG DEPARTMENTAL FUNDING SUMMARY
DEPARTMENT: ENVIRONMENT & DEVELOPMENT

Funding Source	Indirect Charges & Billed Services	Inter-Departmental Transfers	General Fund	Local Governments (In-Kind)	Local Contracts	TOTAL LOCAL FUNDS	State Administered Grants	Federal Grants	TOTAL REVENUES
Texas Commission on Environmental Quality	-	-	-	9,850	2,341,307	2,351,157	2,808,233	-	2,808,233
Local (e.g. storm water locals, etc.)	-	-	-	-	-	-	-	-	2,351,157
U.S. Environmental Protection Agency	-	-	-	-	-	-	-	-	-
Transportation Department	-	243,452	-	-	-	243,452	-	-	243,452
Agency Management	-	311,000	-	-	-	311,000	-	-	311,000
Texas State Soil and Water Conservation Board	-	-	-	-	-	-	-	50,000	50,000
Federal Emergency Management Agency	-	-	-	-	-	-	21,952	-	21,952
Texas Department of Housing & Community Affairs	-	-	-	-	-	-	-	100,000	100,000
Housing & Urban Development	-	-	-	-	-	-	-	-	100,000
Texas Water Development Board	-	-	-	-	-	-	100,000	-	100,000
Administration Department	-	(50,000)	-	-	-	(50,000)	-	-	(50,000)
Total Available Revenue:	-	504,452	-	9,850	2,341,307	2,855,609	2,930,185	150,000	5,935,794

Program Description	Fiscal Year 2008 Actual			Fiscal Year 2009 Budget			Fiscal Year 2010 Proposed Budget		
	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
Solid Waste Management	1,242,783	-	1,242,783	901,702	2,687,280	3,588,982	829,932	1,566,686	2,395,618
Stormwater Management Program	587,586	-	587,586	577,918	-	577,918	356,642	-	356,642
Vision North Texas	376,518	-	376,518	567,092	-	567,092	240,053	-	240,053
Trinity River Corridor Study	-	-	-	400,416	-	400,416	133,799	1,300,000	1,433,799
Texas Water Development Board Flood Studies	-	-	-	80,000	-	80,000	98,381	-	98,381
HUD Integrated Planning Initiative	-	-	-	-	-	-	98,381	-	98,381
Public Works - ISWM	-	-	-	351,104	-	351,104	364,011	-	364,011
Transportation Department Support	368,594	-	368,594	346,322	-	346,322	329,299	-	329,299
Water Quality Management Planning/Resources	88,945	7,141	96,086	166,767	8,100	174,867	422,078	9,850	431,928
Trinity Local Program	398,380	-	398,380	98,625	-	98,625	49,191	-	49,191
Local Planning & Assistance	104,508	-	104,508	59,175	-	59,175	59,029	-	59,029
Community Development	18,973	-	18,973	21,650	-	21,650	21,597	-	21,597
Upper Trinity Watershed Partners (UNT)	-	-	-	19,725	-	19,725	1,230	-	1,230
Corridor Development	4,647	-	4,647	1,972	4,000	5,972	1,968	4,000	5,968
Texas Statewide Smartscap	37,623	-	37,623	1,479	-	1,479	1,476	-	1,476
CTP Mapping Statement (FEMA)	-	-	-	-	-	-	49,191	-	49,191
Envirocast E-Life Continuation	112,482	442,637	555,119	-	-	-	-	-	-
EPA Stream Team Support	7,551	-	7,551	-	-	-	-	-	-
HazMAP	28	-	28	-	-	-	-	-	-
Muddy Creek Watershed	264,029	83,218	347,247	-	-	-	-	-	-
Multi-Specifications	246,369	-	246,369	-	-	-	-	-	-
Rockwall Greenprinting Project	-	-	-	-	-	-	-	-	-
Total Expenditures:	3,859,016	532,996	4,392,012	3,593,947	2,699,380	6,293,327	3,055,258	2,880,536	5,935,794

TRANSPORTATION PROGRAM SUMMARY

MISSION AND GOALS STATEMENT

The North Central Texas Council of Governments (NCTCOG) is the designated Metropolitan Planning Organization (MPO) for the Dallas-Fort Worth Metropolitan Area, including the urbanized areas of Denton-Lewisville and McKinney. NCTCOG's Executive Board provides coordinated regional policy direction and fiduciary oversight to the MPO process. The metropolitan transportation planning process is guided by the Regional Transportation Council (RTC) which serves as the independent policy body for transportation decision making. The RTC is comprised of 43 local elected officials and transportation agency representatives.

As the MPO, NCTCOG Transportation Department staff carries out planning and implementation activities utilizing multiple funding programs. The first of these programs is referred to as Transportation Planning Formula Funds. These federal transportation planning funds are received by NCTCOG annually through a formula allocation and are used to conduct regional transportation planning activities. This program is administered through the Texas Department of Transportation (TxDOT), which also provides the required 20 percent match. Major tasks addressed with this funding include developing and maintaining the Metropolitan Transportation Plan and Transportation Improvement Program, and monitoring travel demand and transportation needs through a Congestion Management Process. The Transportation Department also conducts and supports corridor investment studies, as well as provides technical assistance to local governments, TxDOT, the North Texas Tollway Authority (NTTA), Dallas Area Rapid Transit (DART), the Fort Worth Transportation Authority (FWTA), Denton County Transportation Authority (DCTA) and other local transit service providers across the region.

The second funding program is Transportation Planning Non-Formula Funds which includes other types of planning resources such as federal and State funding made available through the RTC to conduct special planning studies or contract services provided by NCTCOG staff. Examples of such service include work performed as a subcontractor to consultants providing travel forecasting assistance to transportation providers, technical assistance to the Texas Commission on Environmental Quality in addressing air quality issues, and use of Surface Transportation Program – Metropolitan Mobility category funding to perform large-scale planning and engineering feasibility studies.

The third funding program, Implementation Non-Formula Funds, supports programs that focus on the implementation of transportation and air quality strategies aimed at reducing traffic congestion and improving air quality. These programs, referred to as Management and Operations, are carried out in cooperation with the region's transportation providers and include air quality public information campaigns, the expansion of vanpool programs, and deployment of Intelligent Transportation Systems technology.

Funding provided by local governments for the implementation of sustainable development and air quality improvement projects represents the fourth category of funds used by the MPO. Through an innovative partnership between the RTC and local governments, the RTC programs funds to construct federally eligible regional transportation improvements for local governments. In many instances these projects are funded through a combination of federal, State and local funds assembled in partnership among agencies and local governments that allow for the expedited construction of projects that otherwise could not be built. As part of this program, local governments provide local funds that are used to streamline the delivery of sustainable development and air quality program projects. NCTCOG staff is responsible for the project selection recommendations to RTC, as well as the fund accounting associated with this program.

The fifth funding category is Regional Toll Revenue Funds. These funds are derived from approximately \$3.3 billion in concession payments paid by the North Texas Tollway Authority (NTTA) for the right to develop S.H. 121 in Collin, Dallas and Denton Counties. The funds are dedicated for the implementation

of transportation and air quality projects as selected by the RTC in cooperation with local governments and transportation providers.

All of these programs are outlined in the Unified Planning Work Program for Regional Transportation Planning (UPWP), biennially prepared by NCTCOG staff, that provides a detailed summary of planning and implementation activities to be conducted over a two-year period. Transportation planning and implementation activities are carried out in the Transportation Department through various program areas. Ten program areas in the Transportation Department are designated to carry out the administration, planning, fiscal programming and implementation of projects and programs. The following is a brief description of each of these program area activities for Fiscal Year (FY) 2009-2010.

Program Administration

General coordination, communication, and management tasks are essential to maintaining the planning process. The preparation and circulation of information relevant to regional transportation policy are major components of this program area's activities, including support to the NCTCOG Executive Board, Regional Transportation Council, and Surface Transportation Technical Committee. Also included is the development and monitoring of the Unified Planning Work Program. This program area also carries out general office management activities, including personnel recruitment and maintenance functions, and professional development opportunities. Another project in this area is the University Partnership Program, which provides funding for planning and research activities being carried out by participating universities to support ongoing NCTCOG transportation initiatives. Training opportunities for local governments, transportation providers, and planning agency staff relative to transportation and related air quality planning activities and applications are included in this area, as well. In addition, funding is included in this budget for Transportation Department involvement in metropolitan transportation and air quality planning at the state level through the Texas Metropolitan Planning Organizations Roundtable (TEMPO) and at the national level with the Association of Metropolitan Planning Organizations (AMPO), as well as support for other affiliations.

Fiscal Management and Transit Operations

The implementation of numerous programs supported through grants and contracts from multiple federal, State and local agencies as well as the private sector requires extensive knowledge and resources to manage the fiscal requirements of these programs. Tasks including the development of grant applications, consultant procurement, purchasing, contract development and monitoring, expenditure reporting, and auditing are included in this program area. Development of the Transportation Department's annual budget is included in this area, including all five funding programs described previously. The oversight of funds coming to NCTCOG through various innovative funding programs, many of which are directed toward expediting transportation improvements, is a primary function of the fiscal management program area.

This program area is also responsible for public transportation coordination, funding and operations activities that focus on identifying opportunities for increased transportation services in the region. Ensuring that transportation is available for individuals with disabilities, low-income individuals, and the elderly is a critical aspect of this program area. A major emphasis in FY2009-2010 is continued implementation of the North Central Texas Regional Public Transportation Coordination Plan, which identified short-, medium-, and long-term strategies to move the region toward more seamless public transportation services. Several projects currently in progress include: public outreach and education related to the recent implementation of the region's reciprocal recognition of Americans with Disabilities Act (ADA) Paratransit certifications; developing a regional vehicle-for-hire program; updating the region's Transportation Provider Inventory (TPI); and managing the Hurst-Euless-Bedford (HEB) Transit project. In addition, this program area supports NCTCOG's administration and oversight responsibilities as the Designated Recipient for the Job Access/Reverse Commute Program (Federal Transit Administration Section 5316), New Freedom Program (Federal Transit Administration Section 5317), and a portion of the Urbanized Area Formula Program (Federal Transit Administration Section 5307).

Community Outreach

A primary goal of the Transportation Department is to maintain public involvement throughout the regional transportation planning process, in conjunction with federal requirements for active and ongoing public participation. A number of tasks aimed at educating and informing the public, including member

governments and local elected officials, are continually being pursued. Publications such as Mobility Matters, the MPO quarterly newsletter; Local Motion, a monthly newsletter for elected officials; transportation articles of interest published in It's Your Region, the agency's monthly newsletter; and the Regional Mobility Initiatives, a report series aimed at summarizing ongoing planning and construction activities, are examples of ongoing community outreach and education efforts. State of the Region, an annual report on transportation system performance in North Texas, has been published annually since 2004. Increasing the communication among citizens, elected officials, and technical staff permits local entities to work together to achieve desired goals and objectives. The Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU), passed by Congress in 2005, placed extra emphasis on an MPO's efforts to engage the public in the transportation planning process. Elements of the Transportation Department's public outreach and education program include regular public meetings on regional transportation programs and topics, participation in various community events and forums, maintenance of the Transportation Internet site and fostering an open relationship with the news media. A comprehensive mailing list of agencies, neighborhood and advocacy groups, and transportation stakeholders is maintained and utilized to inform the public about transportation issues, as well as specific public meetings. The monitoring of federal, State, and local legislative initiatives are also conducted in this program area to assist local elected officials in ensuring that legislative actions at all levels of government contribute to improving the mobility and air quality of the region.

Transportation Project Programming

The Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users renewed the responsibility of the Metropolitan Planning Organization to work with the Texas Department of Transportation, local governments, and transportation authorities to identify, evaluate, and select transportation improvements. The Transportation Improvement Program (TIP) serves as the mechanism for funding transportation improvements recommended in the Metropolitan Transportation Plan. All regionally significant ground transportation improvements, regardless of funding source, are inventoried in the TIP. Each year, NCTCOG Transportation Department staff engages in a number of activities related to the development and implementation of the Transportation Improvement Program. The TIP is prepared on a biennial basis with quarterly updates. A major emphasis for FY2009-2010 will be the implementation and tracking of projects selected under the American Recovery and Reinvestment Act and Regional Toll Revenue funding programs. When new funding estimates are made available from TxDOT, staff will begin the Unified Transportation Program update process. Through this effort, staff will work with policy officials to revisit regional priorities and determine which projects will be funded in the FY2009-2010 timeframe. Additionally, staff will initiate development of the FY2011-2014 TIP document. A new focus in FY2009-2010 will involve an overhaul of the project tracking system to make data management more efficient, effective, and timely. Finally, the implementation of projects using RTC Local funding will continue.

Congestion Management and System Operation

SAFETEA-LU requires that metropolitan areas with a population of greater than 200,000 develop and implement a Congestion Management Process (CMP). The CMP provides for the effective management of new and existing transportation facilities through development and implementation of travel demand, transportation system management and sustainable development strategies, and by providing information to decision makers on system performance and effectiveness of implemented strategies. The CMP seeks a "management" solution to a growing traffic problem by targeting resources to operational management and travel demand reduction strategies. The CMP is fully integrated into the region's transportation planning and programming process.

The CMP includes the development, implementation and monitoring of regional travel demand management strategies, including employee trip reduction, carpool/vanpool, park-and-ride, and transportation management associations. Transportation systems management (TSM) and intelligent transportation system (ITS) strategies are also part of this program. These strategies, which include intersection and signalization improvements, a freeway bottleneck removal program, intelligent transportation system projects, and special events management strategies, will be developed to reduce travel time and enhance system reliability. Transportation staff will also develop and implement a Congestion Management Process Ordinance that will include the implementation of congestion

management strategies during the planning, engineering, construction and operation stages of corridor development. In addition, collection and analysis of traffic data in the Dallas-Fort Worth region will continue to be analyzed to enhance the North Central Texas Council of Governments information system for monitoring transportation system infrastructure and performance as part of the CMP.

Sustainable development strategies also reduce the demand for single occupant vehicle or drive-alone travel and are critical tools in the region's efforts to reduce congestion and improve mobility and air quality. In 2001, and again in 2006, the RTC funded a number of sustainable development projects which place a greater focus on the importance of coordinating land use and transportation investments in order to maximize the region's resources. A third Call for Projects (CFP) is underway and projects will be taken to the RTC for approval in March 2010. The focus of the 2009-2010 CFP is projects promoting development around transit. Efforts in this program area will focus on monitoring progress toward implementation of these projects, as well as facilitating continued education and public outreach on sustainable development through NCTCOG's Center of Development Excellence. Development of improved bicycle and pedestrian facilities with continued emphasis on safety and access to transit systems and commercial developments will also be a key aspect of this program area's activities. The Sustainable Development area will also provide support for Transit Oriented Development (TOD) in the region. The program will provide education and project development assistance to local governments that are looking to create TODs as methods of reducing congestion by developing near transit hubs. Another sustainable development initiative will distribute funds provided by the U.S. Environmental Protection Agency for a Revolving Loan Fund Program for Brownfield clean-up which will provide for more in-fill redevelopment once contaminated sites have been remediated.

In conjunction with NCTCOG's Research and Information Services (RIS) Department, during FY2009-2010, Transportation staff will maintain and disseminate demographic data to support transportation planning efforts, monitor regional development trends for input into the forecast process, research new forecasting methodologies, develop new alternative demographic forecast scenarios for 2030 to support the Metropolitan Transportation Plan, and assist RIS staff with the development of new regional demographic forecasts through the year 2040.

Transportation Department staff will also conduct planning efforts to develop safety policies, programs, and projects. In an effort to improve transportation safety related to pedestrians, bicycling, transit, roadways and highways, staff will evaluate crash data and continue the development of the Dallas-Fort Worth Regional Safety Information System. Coordinated efforts with NCTCOG's Emergency Preparedness Department will also continue to support local, State, and federal initiatives to address transportation system security and emergency preparedness planning. The North Central Texas Council of Governments continues a dialogue among local governments and transportation providers in North Central Texas regarding the regional coordination of response plans, response capabilities, and emergency medical services in the event of a major incident. Staff also provides technical transportation data needed to support these planning efforts as well as to facilitate the coordination of various transportation providers and planning agencies.

The Transportation Department is responsible for the development, integration, maintenance, and dissemination of transportation data and information. This activity focuses specifically on the development of web-based applications for use in the sharing and collecting of a variety of transportation and air quality data. This element includes both the improvement of existing Internet/Intranet applications and the creation of new ones. Another aspect of this program area is to manage and coordinate Geographic Information System (GIS) technologies so that they can be effectively utilized for transportation planning; this may include research, development, design, training, and maintenance activities. Finally, staff will continue development of an Asset Management System that will ultimately help the North Central Texas region in finding a successful balance of preserving, upgrading, and replacing transportation assets.

Also included is the management of computer systems necessary to support transportation and air quality planning activities.

Travel Model Development and Data Management

The Transportation Department plays an important role in the development of travel forecasts that are used to support the planning of freeways, toll roads, high occupancy vehicle lanes, park-and-ride facilities, bus and passenger rail systems, and other transportation improvements. The continued development of travel models is coordinated with regional transportation and air quality planning activities and represents a significant portion of the activities included in the Unified Planning Work Program. A major emphasis of this program area is the ongoing development and implementation of a regional travel model and preparation of a transportation information system.

The travel model is a microcomputer-based travel forecasting tool that enables transportation planners to evaluate a wide range of future transportation projects. The information system is closely related to the development of the models and is used to gain past and present knowledge of the transportation system. Efforts during FY2009-2010 will focus on the maintenance and improvement of the travel model, including the enhancement of modeling tools incorporating improved behavioral models and traffic micro simulation, data collection and sharing via the NCTCOG website, development of new travel models, and support for the land-use model maintenance and improvement efforts. Improvements in background data storage and communication systems will also be areas of focus in order to create an enhanced system for the management of huge amounts of data.

Air Quality Planning and Operations

The Clean Air Act Amendments of 1990 and SAFETEA-LU call for the integration of transportation and air quality planning activities at local, State, and federal levels. Effective June 15, 2004, the Environmental Protection Agency introduced the new 8-hour ozone standard with a corresponding moderate non-attainment area, including Collin, Dallas, Denton, and Tarrant Counties and expanded to include Ellis, Johnson, Kaufman, Parker and Rockwall Counties. Since that time, the Transportation Department staff has worked with the Texas Commission on Environmental Quality (TCEQ) to identify control strategies and transportation control measures for inclusion in the State Implementation Plan (SIP). During FY2009-2010, efforts will continue to focus on the development and implementation of emission reduction strategies across the nine-county non-attainment area designed to reduce travel demand, implement new technologies, and inform the public regarding the importance of improving the region's air quality. These programs will be pursued as part of a coordinated and comprehensive planning approach to the region's air quality problem. The RTC has provided Surface Transportation Program--Metropolitan Mobility, Congestion Mitigation and Air Quality Improvement Program, and local funding to support NCTCOG's involvement in these efforts.

Major initiatives among these in FY2009-2010 is continuing the AirCheckTexas Drive a Clean Machine Program, funded in part through TCEQ and in part through RTC funding; marketing, education, and assistance efforts directed towards the implementation of programs designed to improve air quality; and other programs identified in the SIP. NCTCOG staff regularly conducts an air quality conformity analysis in the non-attainment area, which is a quantitative assessment to ensure that the region's air quality is not worsened through the implementation of transportation projects and programs included in the Transportation Improvement Program and Metropolitan Transportation Plan. In addition, NCTCOG staff will also provide assistance to TCEQ by conducting technical studies used to assist in various air quality modeling procedures.

Transportation Planning

Federal planning regulations require that metropolitan areas have a Metropolitan Transportation Plan in place that identifies major transportation improvements including freeways; toll roads; high occupancy vehicle/managed lanes; rail facilities; bike and pedestrian facilities; and transportation programs such as sustainable development, congestion management, safety and security. During FY2008-2009, staff efforts focused on monitoring and refinement of Mobility 2030: The Metropolitan Transportation Plan adopted by the Regional Transportation Council in January 2007. Amendments to Mobility 2030 were made to incorporate recent planning activities and to accommodate recent projects selected through the American Recovery and Reinvestment Act and other project selection activities. For FY2009-2010, work will begin on the development of the next plan, Mobility 2035, which is expected to be adopted by the RTC in the spring of 2011. Initial work on Mobility 2035 will focus on visioning aspects, particularly policy issues such as the

balance between revenue available for capacity improvements versus maintenance and reconstruction of existing facilities, and the potential impact of alternate development scenarios.

For projects identified in the Metropolitan Transportation Plan, NCTCOG Transportation Department staff works with the region's various transportation agencies on detailed corridor studies to evaluate transportation alternatives and to address transportation-related issues such as local government land-use policies, neighborhood and community goals, and economic development. These detailed corridor studies may be performed as part of the federal National Environmental Policy Act (NEPA) process or independently. In all of these studies, NCTCOG Transportation Department staff performs a variety of functions in support of the corridor study process ranging from the facilitation of meetings and consensus building to the development of detailed travel forecasts to support the evaluation of alternatives, environmental justice evaluations, and mobile source air toxics analysis. The Transportation Planning program is responsible for integrating concerns for the social, cultural, and natural environment early in the transportation planning process. Several initiatives will continue through FY2010 to identify potential environmental impacts and develop mitigation strategies that can be used to avoid, minimize, or mitigate potential environmental impacts. These efforts will result in the identification of strategies and an environmental impact analysis of the roadway and transit recommendations in the next Metropolitan Transportation Plan. This will include additional consultation with agencies responsible for resource/conservation management and the comparison of the transportation plan with resource data and inventories. Transportation Planning area staff also serves as the environmental justice coordinator for the Transportation Department providing technical and policy support to other program areas.

The Transportation Department also provides support to local governments to conduct thoroughfare planning. Each year, cities and counties in North Central Texas request assistance from NCTCOG for the development of thoroughfare plans. Transportation Department staff efforts focus on the preparation of travel forecasts to support local government efforts. NCTCOG's involvement also ensures that plans are compatible and coordinated across jurisdictions. A continued emphasis for Transportation Department staff in FY2009-2010 will be to address thoroughfare planning requests from local governments and counties. NCTCOG staff will also incorporate these local efforts into the Regional Thoroughfare Plan, last adopted in December 2001, in an effort to update and revise it. Under the umbrella of the Regional Thoroughfare Plan, staff will work with county and local government representatives to develop county-wide thoroughfare needs assessments.

As a follow-up to the 2004 and 2006 Texas Metropolitan Mobility Plan initiatives, NCTCOG staff will work with TxDOT on reviewing and refining the methodology to quantify metropolitan and statewide transportation needs. Metropolitan areas across Texas have been called upon by the Office of the Governor and the Texas Transportation Commission to develop Regional Mobility Plans that address eight common goals: reduced congestion, improved safety, improved air quality, improved quality of life, improved opportunities for economic development, enhanced infrastructure maintenance, streamlined project delivery, and TxDOT strategic goals.

Also included in the Transportation Planning program responsibility is the area of public transit planning. This is a significant area of responsibility for NCTCOG staff involving assistance to transportation authorities, transit agencies, and local governments in the evaluation of opportunities for improving existing public transit services as well as establishing transit service in locations where it currently does not exist in the region. During FY2009-2010, staff will continue to provide technical support to the region's efforts in pursuing funding for a regional rail system. Past efforts have focused on identifying alternatives for potential funding sources for regional rail lines contained in the Metropolitan Transportation Plan that are either outside of a transportation authority service area or not contained in the financial plans of the authorities.

Intermodal Planning

As the nation's largest inland port, the long-term growth and development of the region's freight industry is critical to the regional economy. The efficient movement of freight within and through the Dallas-Fort Worth Metropolitan Area is continuing to grow in importance as the region's population continues to grow and

traffic congestion increases. During FY2009-2010, Transportation Department staff will continue to focus on intermodal and freight transportation issues, including maintaining and improving access to major intermodal facilities and planning for the increased flow of truck traffic and goods related to the I.H. 35 North America Free Trade Agreement (NAFTA) corridor and other major truck corridors in the region. Staff will continue work to expand left-lane truck restrictions along Interstate Highways 20, 30, 45, and 820. Goods movement planning will also address at-grade railroad crossing safety, railroad quiet zone implementation, air quality impacts of goods movement, the creation of a goods movement information system, the creation of a freight system plan, promoting freight-oriented developments, and reviewing the hazardous materials shipment routes.

With funding from the Federal Aviation Administration, work will continue in FY2009-2010 on an update of the Regional General Aviation and Heliport System Plan. This work will include the development of general aviation and vertical flight activity forecasts, as well as the deployment of an Online Regional Aviation Data Management System. Other aviation planning activities will include assisting local governments with the implementation of land-use controls near the Naval Air Station Joint Reserve Base in Fort Worth, as identified in the recently completed Joint Land-Use Study, funded by the Department of Defense. Local funding will support continuing work on the North Texas Aviation Education Initiative: Development and Implementation to coordinate a network of colleges and universities for a robust aviation academic program in the region. In addition, issues related to surface transportation access to the aviation system will be studied and monitored. Maintaining the efficiency of the air cargo system will require regular inventory, monitoring, and documentation of roadway, truck and rail bottlenecks; as well as coordination of safety and security issues related to access and egress. Development of baseline measures and long-term forecasts, capital needs assessments, and financial planning related to improving the surface transportation system supporting air cargo will be conducted.

Streamlined Project Delivery

As regional roadway and freight/passenger rail projects continue to increase in complexity, scope, and impacts, the NCTCOG Transportation Department has identified a need to expand its involvement beyond its current planning and programming functions in order to improve project delivery in the Dallas-Fort Worth region. In Fiscal Year 2009-2010, the Streamlined Project Delivery program area will facilitate additional technical assistance for local, regional, State, and federal partners to expedite the environmental clearance and implementation of major transportation projects, particularly those which deal with multiple transportation modes concurrently. Included in this effort will be the continued corridor refinement of the approved Regional Transportation Council vision for the Regional Outer Loop/Rail Bypass Study and advancing the formal environmental evaluation of various Outer Loop segments such as Loop 9. NCTCOG staff assigned to this program area will also administer federal funding to assess and implement improvement options for Tower 55, one of the nation's most congested freight rail bottlenecks located at the intersection of the Burlington Northern Santa Fe and Union Pacific Railroads in downtown Fort Worth. The team will also assist the region's transportation providers with input on planning, design, engineering, public/agency involvement, and other streamlined delivery functions for additional major multimodal projects as they are identified within the Metropolitan Transportation Plan or other various programs.

NCTCOG DEPARTMENTAL STAFFING SUMMARY
DEPARTMENT: TRANSPORTATION

Position Title	Grade	Full Time		
		2008	2009	2010
Director of Transportation	23	1	1	1
Assistant Director of Transportation	21	1	1	1
Senior Program Manager	19	5	5	5
Program Manager	18	1	9	12
Transportation System Modeling Manager	18	-	1	1
Computer Systems Manager	17	1	1	1
Grants and Contracts Manager	17	-	2	2
Air Quality Operations Manager	16	1	1	1
Information Analyst Supervisor	16	-	1	1
Principal Transportation Planner/Engineer	16	12	4	2
Public Involvement Manager	16	-	1	-
Senior Transportation System Modeler	16	6	3	3
Administrative Program Supervisor	15	1	1	1
Senior Info. Analyst	15	1	-	-
Air Quality Operations Coordinator	14	3	3	3
Information Analyst II	14	-	3	2
Senior Transportation Fiscal Analyst	14	1	-	-
Senior Transportation Planner/Engineer	14	8	11	12
Transportation System Modeler II	14	-	2	1
Administrative Program Coordinator	13	1	1	1
Information Analyst	13	2	1	3
Public Involvement Coordinator	13	1	-	-
Transportation System Modeler I	12	-	1	1
Transportation Planner/Engineer III	12	10	10	14
Air Quality Operations Analyst III	11	-	2	1
Grants Coordinator	11	8	9	8
Transportation Planner/Engineer II	11	15	23	15
Communications Specialist II	10	-	3	4
GIS Technician	10	1	-	-
Public Outreach Specialist II	10	1	-	-
Transportation Planner/Engineer I	10	24	16	18
Air Quality Operations Analyst II	09	7	7	2
Database Specialist	09	-	1	-
Air Quality Operations Services Assistant II	08	6	9	3
Communications Specialist I	08	-	2	1
Computer Support Technician	08	2	2	2
Public Outreach Specialist I	08	3	-	-
Administrative Assistant II	07	7	9	6
Air Quality Operations Analyst	07	2	-	6
Administrative Assistant I	06	9	7	8
Air Quality Operations Services Assistant	04	4	1	7
	Totals	145	154	149

Position Title	Grade	Part Time		
		2008	2009	2010
Intern	02	8	7	1
	Totals	8	7	1

NCTCOG DEPARTMENTAL BUDGET SUMMARY
DEPARTMENT: TRANSPORTATION

Type of Expenditure	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		
	Actual Expenditures	Budget	Proposed Budget	Change	Percentage of Operations
COST OF OPERATIONS					
Salaries	5,612,117	7,548,525	7,939,739	391,214	17.93%
Fringe Benefits	2,298,877	3,125,089	3,287,052	161,963	7.42%
Indirect	1,288,471	1,889,230	1,987,142	97,912	4.49%
Occupancy	708,904	836,436	873,960	37,524	1.97%
Travel	176,278	152,973	130,510	(22,463)	0.29%
Capital Outlay	118,446	178,000	-	(178,000)	-
Contract Services	8,439,685	7,255,032	7,548,985	293,953	17.04%
Other	27,973,713	24,119,360	22,524,682	(1,594,678)	50.85%
Total Cost of Operations	46,616,491	45,104,645	44,292,070	(812,575)	100.00%
Total Pass-Through ⁽¹⁾	8,027,266	61,414,718	87,414,547	25,999,829	
Total In-Kind	6,475,583	11,864,342	12,096,009	231,667	
Total Expenditures	61,119,340	118,383,705	143,802,626	25,418,921	

⁽¹⁾ Fiscal Year 2009 includes \$73,279,059 for Major Projects

⁽¹⁾ Fiscal Year 2010 includes \$74,709,933 for Major Projects

NCTCOG DEPARTMENTAL FUNDING SUMMARY
DEPARTMENT: TRANSPORTATION

Funding Source	Indirect Charges & Billed Services	Inter-Departmental Transfers	General Fund	Local Governments (In-Kind)	Local Contracts	TOTAL LOCAL FUNDS	State Administered Grants	Federal Grants	TOTAL REVENUES
RTC Local	-	-	-	-	-	-	-	-	-
Texas Commission of Environmental Quality	-	-	-	-	-	-	33,328,513	-	33,328,513
Texas Department of Transportation	-	-	-	-	-	-	17,391,729	-	17,391,729
Federal Transit Authority	-	-	-	-	-	-	-	19,102,055	19,102,055
Environmental Protection Agency	-	-	-	-	-	-	-	8,357,570	8,357,570
Miscellaneous	-	-	-	-	-	-	-	-	-
Local	-	-	-	7,313,397	39,818,120	47,131,517	-	-	47,131,517
Regional Toll Revenue	-	-	-	-	-	-	-	-	-
Federal Aviation Administration	-	-	-	-	-	-	-	669,598	669,598
Federal Highway Administration	-	-	-	-	-	-	-	144,288	144,288
Department of Defense	-	-	-	-	-	-	-	99,079	99,079
North Texas Tollway Authority	-	-	-	-	-	-	-	-	-
State Energy Conservation Office	-	-	-	-	-	-	11,463	-	11,463
Department of Energy	-	-	-	-	-	-	-	13,206,882	13,206,882
Association of Metropolitan Planning Organization	-	-	-	-	-	-	-	-	-
Denton County Transit Authority	-	-	-	-	-	-	-	-	-
Emergency Preparedness	-	-	-	-	-	-	-	-	-
Public Affairs	-	-	-	-	-	-	-	-	-
Sue Pope	-	-	-	-	-	-	-	-	-
TRE Local	-	-	-	-	-	-	-	-	-
Agency Management Department	-	20,000	-	-	-	20,000	-	-	20,000
Community Services Department	-	(115,000)	-	-	-	(115,000)	-	-	(115,000)
Environment & Development Department	-	(243,452)	-	-	69,288	(174,164)	-	-	(174,164)
Research & Information Service Department	-	(677,800)	-	-	-	(677,800)	-	-	(677,800)
Administration Department	-	(784,000)	-	-	-	(784,000)	-	-	(784,000)
TBD (Local Cash/Inkind Match)	-	-	-	4,782,612	1,308,284	6,090,896	-	-	6,090,896
Unprogrammed Funding	-	-	-	-	-	-	-	-	-
Total Available Revenue:	-	(1,800,252)	-	12,096,009	41,195,692	51,491,449	50,731,705	41,579,472	143,802,626

Program Description	Fiscal Year 2008 Actual			Fiscal Year 2009 Budget			Fiscal Year 2010 Proposed Budget		
	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
Planning Studies Formula Funded (RC1)	7,609,311	-	7,609,311	10,083,615	-	10,083,615	8,513,353	-	8,513,353
Planning Studies Non Formula Funded (RC2)	2,160,125	-	2,160,125	3,266,610	-	3,266,610	2,643,206	-	2,643,206
Implementation Program Non-Formula Funded (RC 3)	34,981,974	7,591,434	42,573,408	27,792,194	18,772,514	46,564,708	28,655,461	64,740,208	93,395,669
Regional Transportation Council Local (RC4)	1,865,081	6,911,415	8,776,496	3,107,745	54,506,546	57,614,291	4,138,631	34,770,348	38,908,979
Regional Toll Revenue (RC5)	-	-	-	854,481	-	854,481	1,125,419	-	1,125,419
Interdepartmental Transfers	-	-	-	-	-	-	(784,000)	-	(784,000)
Total Expenditures:	46,616,491	14,502,849	61,119,340	45,104,645	73,279,060	118,383,705	44,292,070	99,510,556	143,802,626

WORKFORCE DEVELOPMENT PROGRAM SUMMARY

MISSION AND GOALS STATEMENT

Workforce Development administers publicly funded employment, training and support programs for the North Central Texas Workforce Development Area, which includes Collin, Denton, Ellis, Erath, Hood, Hunt, Johnson, Kaufman, Navarro, Palo Pinto, Parker, Rockwall, Somervell, and Wise counties. Our mission is to advance an innovative workforce system, which fosters a competitive economy and improves the quality of life in North Central Texas through employment, education and economic development. The department provides staff support to the North Central Texas Workforce Development Board by providing planning, coordination, management, and oversight services. Through a network of local workforce centers, the Board provides employers with skilled workers, assists job seekers in finding rewarding careers, provides professional outplacement services for businesses that are restructuring or downsizing, and provides subsidized child care for eligible families.

The Workforce Development Board

The Board consists of thirty-eight volunteer members, of which 51% represent the private sector, who oversee and provide policy guidance for workforce development programs in the fourteen county area. The Board contracts with the North Central Texas Council of Governments to serve as its fiscal agent, provide staff support and administer the day-to-day operations of the programs. Workforce Development is responsible for an annual budget in excess of \$62 million.

The Board has a highly decentralized service delivery system. One service provider has been procured to manage the Texas Workforce Centers in partnership with the Texas Workforce Commission and the Texas Veterans Commission staff. The programs provided include the Workforce Investment Act (WIA) for Adults, Dislocated Workers and Youth, Employment Services, Choices (Temporary Assistance to Needy Families recipients), Project RIO (service to ex-offenders), Supplemental Nutrition Assistance Program Employment & Training (SNAP E&T), and Child Care Services.

Texas Workforce Centers

Fifteen offices, called Texas Workforce Centers, are located throughout the fourteen county area. Official One-Stop locations are in Cleburne, Denton, Mineral Wells, Plano, and Waxahachie. The remaining offices provide services based upon the one-stop methodology, with as many one-stop partners present as possible.

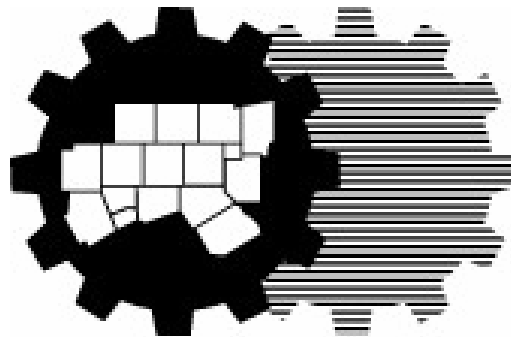
Our workforce centers provide services to the entire population, including the unemployed, the under-employed, and persons interested in exploring other career options. This year, it is estimated that over 50,000 individuals will receive assistance through our workforce centers and over 6,300 children will receive care through the subsidized child care assistance program. Workforce Solutions for North Central Texas provides employers with recruitment assistance for job openings, labor market information, outplacement services for companies who are downsizing, skills assessment for current employees and assistance in meeting federal and state employment requirements. Job seekers can access labor market and workforce data, information regarding area education and training institutions, access to the WorkInTexas.com job matching system which connects job seekers to employers, and workshops on various subjects from job search techniques to interviewing skills, in addition to training for high growth occupations and support services such as child care and transportation.

NCTCOG DEPARTMENTAL STAFFING SUMMARY
DEPARTMENT: WORKFORCE DEVELOPMENT

Position Title	Grade	Full Time		
		2008	2009	2010
Director of Workforce Development	23	1	1	1
Operations Manager	17	1	1	1
Workforce Development Manager	17	1	1	1
Quality Assurance Manager	17	1	1	1
Business Development Supervisor	16	1	1	1
Data Management Supervisor	16	1	1	1
Grants and Contracts Administrator	15	1	-	-
Senior Operations Specialist	15	4	3	3
Senior Quality Assurance Specialist	15	3	5	5
Operations Specialist	13	-	1	1
Senior Business Development Liaison	13	1	1	1
Senior Database Specialist	13	1	1	1
Senior Communications Specialist	12	1	-	-
Urban Planner II	11	2	1	1
Database Specialist	09	1	1	1
Economic Planner II	10	1	1	1
Workforce Planner	09	1	-	-
Urban Planner I	09		1	1
Administrative Assistant II	07	2	1	1
	Totals	24	22	22

NCTCOG DEPARTMENTAL BUDGET SUMMARY
DEPARTMENT: WORKFORCE DEVELOPMENT

Type of Expenditure	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		
	Actual Expenditures	Budget	Proposed Budget	Change	Percentage of Operations
COST OF OPERATIONS					
Salaries	974,082	1,177,088	1,220,575	43,487	25.04%
Fringe Benefits	404,351	487,314	505,318	18,004	10.37%
Indirect	224,507	294,599	305,483	10,884	6.27%
Occupancy	150,547	173,350	166,470	(6,880)	3.42%
Travel	115,519	131,648	144,323	12,675	2.96%
Capital Outlay	60,022	476,849	561,000	84,151	11.51%
Contract Services ⁽¹⁾	142,067	567,248	1,511,525	944,277	31.01%
Other	845,567	442,503	459,508	17,005	9.43%
Total Cost of Operations	2,916,662	3,750,599	4,874,202	1,123,603	100.00%
Total Pass-Through	46,473,322	47,290,516	52,939,168	5,648,652	
Total In-Kind	-	-	-	-	
Total Expenditures	49,389,984	51,041,115	57,813,370	6,772,255	



**North Central Texas
Council of Governments**

EMERGENCY PREPAREDNESS PROGRAM SUMMARY

MISSION AND GOALS STATEMENT

The primary mission of the Emergency Preparedness Department is to enhance lasting partnerships and proactive emergency preparedness initiatives through advocacy, communication and collaboration.

Homeland Security funding for the North Central Texas Region

In FY2010, the Emergency Preparedness Department anticipates the region receiving \$20,321,750 for the **FY2009 Urban Area Security Initiative (UASI)**. Once funds are received, allocations are then made to selected projects which are approved by the UASI Executive Committee. The Urban Area Working Group utilizes regional subcommittees comprised of subject matter experts representing various disciplines to review discipline specific information and projects. The regional subcommittees include: Direction and Control, Exercise, Explosive Ordinance Disposal, Urban Search and Rescue, Hazardous Materials, Special Weapons and Tactics, Citizen Corps Programs, Public Education, Fusion Center, Medical and Mass Prophylaxis, and the Interoperable Communications Governance Committee.

The region anticipates receiving **FY2009 State Homeland Security Program (SHSP), Citizen Corps Council, and Metropolitan Medical Response System (MMRS)** in the amount of approximately \$5.5 million from the U.S. Department of Homeland Security through the State of Texas. As a result of the funded projects, the capacity of local governments throughout the region to prevent, protect, respond and recover from a terrorist incident will be greatly enhanced. Funding through FY09 SHSP is intended to support three federal objectives: 1. Address capability requirements and measuring progress in achieving national preparedness guidelines; 2. Strengthen information sharing and collaboration capabilities; and 3. Strengthen medical and mass prophylaxis. Planning, training, and exercise projects must account for at least 25% of funding. Additionally, 25% of the funding award must be dedicated toward law enforcement activities. The Regional Emergency Preparedness Advisory Committee (REPAC) scored the FY09 SPS projects during a three-phased process. Through their efforts, funded projects will provide the region the capability to prevent, protect against, respond to and recover from incidents, "including catastrophic events, provided these activities also build capabilities that relate to terrorism" and significantly enhance the region's homeland security and terrorism prevention capabilities

North Central Texas region will receive \$603,619 in **FY2010 Cities Readiness Initiative (CRI)** funding from the Center for Disease Control through the Texas Department of State Health Services to rural counties in the Dallas/Fort Worth/Arlington MSA. This is an increase from previous years and is coordinated with the direct allocations to the metro counties. This funding has directly resulted in a better capacity for the region to prepare and respond to a bioterrorism event. The funding has also indirectly benefited the overall preparedness of the region to all hazards. The North Central Texas Council of Governments, along with the Texas Department of State Health Services Region 2/3 coordinates exercises, trainings, and monthly meeting with the counties in North Central Texas in order to ensure continued efforts in improving implementation of the CRI program and collaboration between jurisdictions. CRI funding has also permitted jurisdictions the ability to equip themselves with materials that will supplement their preparedness and response activities to bioterrorism event and other hazards as well.

The U.S. Department of Health and Human Services (HHS), **Office of the Assistant Secretary for Preparedness and Response (OASPR)**, Office of Preparedness and Emergency Operations (OPEO), Division of National Healthcare Preparedness Programs (DNHPP) provided grant funds for state and jurisdictional hospital preparedness and cooperative agreements. This OASPR grant provides grant funds to eligible hospitals to enable such entities to improve surge capacity and enhance community and hospital preparedness for public health emergencies and is in its eighth year of funding. Funds from this HPP guidance will be used to build medical surge capability through associated planning, personnel,

equipment, training and exercise capabilities at the State and local levels. The North Central Texas Trauma Regional Advisory Council (NCTTRAC) received \$5,292,606 for the North Central Texas Region. Approximately, forty-seven hospitals received the OASPR Grant funds.

Name	Federal Fiscal Year	Amount
UASI	2009	\$20,321,750
SHSP	2009	\$5,495,912
CRI*	2010	\$603,619
OASPR	2010	\$5,292,606
Total		\$31,713,887

**CRI amount does not include funding allocated to Collin, Dallas, Denton, and Tarrant Counties directly.*

**NCTCOG DEPARTMENTAL STAFFING SUMMARY
DEPARTMENT: EMERGENCY PREPAREDNESS**

Position Title	Grade	Full Time		
		2008	2009	2010
Director of Emergency Preparedness	23	1	1	1
Emergency Preparedness Manager	17	1	1	1
Emergency Preparedness Supervisor	16	1	1	1
Senior Emergency Preparedness Specialist	14	2	4	4
Information Analyst	13	1	1	4
Emergency Preparedness Spec	12	7	4	4
Project Analyst	09	-	-	1
Administrative Assistant II	07	1	1	1
Administrative Assistant I	06	-	-	1
Totals		14	13	18

Position Title	Grade	Part Time		
		2008	2009	2010
Intern	02	3	3	-
Totals		3	3	-

**NCTCOG DEPARTMENTAL BUDGET SUMMARY
DEPARTMENT: EMERGENCY PREPAREDNESS**

Type of Expenditure	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010		Percentage of Operations
	Actual Expenditures	Budget	Proposed Budget	Change	
COST OF OPERATIONS					
Salaries	670,902	747,609	815,602	67,993	44.85%
Fringe Benefits	262,825	311,753	337,659	25,906	18.57%
Indirect	152,077	187,507	204,127	16,620	11.22%
Occupancy	58,585	56,545	63,754	7,209	3.51%
Travel	53,453	54,254	54,254	-	2.98%
Capital Outlay	20,713	12,000	12,000	-	0.66%
Contract Services	2,874,497	135,415	35,415	(100,000)	1.95%
Other	144,535	399,371	295,897	(103,474)	16.27%
Total Cost of Operations	4,237,587	1,904,454	1,818,708	(85,746)	100.00%
Total Pass-Through	316,729	1,364,060	507,000	(857,060)	
Total In-Kind	-	-	-	-	
Total Expenditures	4,554,316	3,268,514	2,325,708	(942,806)	

**NCTCOG DEPARTMENTAL FUNDING SUMMARY
DEPARTMENT: EMERGENCY PREPAREDNESS**

Funding Source	Indirect Charges & Billed Services	Inter-Departmental Transfers	General Fund	Local Governments (In-Kind)	Local Contracts	TOTAL LOCAL FUNDS	State Administered Grants	Federal Grants	TOTAL REVENUES
Governor's Division of Emergency Management	-	-	-	-	-	-	1,217,089	-	1,217,089
Department of State Health Services	-	-	-	-	-	-	603,619	-	603,619
Local Contributions-Regional	-	-	-	-	435,000	435,000	-	-	435,000
NCTTRAC Regional Training Program Administration Support	-	(80,000)	-	-	150,000	150,000	-	-	150,000
	-	(80,000)	-	-	-	(80,000)	-	-	(80,000)
	-	(80,000)	-	-	585,000	505,000	1,820,708	-	2,325,708

Program Description	Fiscal Year 2008 Actual			Fiscal Year 2009 Budget			Fiscal Year 2010 Proposed Budget		
	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES	Operations	Pass - Through / In-Kind	TOTAL EXPENDITURES
State Homeland Security Grant Program (SHSGP)	29,163	-	29,163	980,639	319,860	1,300,499	710,869	45,000	755,869
Urban Area Security Initiative (UASI)	963,676	-	963,676	304,677	686,200	990,877	392,353	-	392,353
Cities Readiness Initiative (CRI)	205,975	316,729	522,704	202,669	342,000	544,669	218,238	392,000	610,238
Emergency Preparedness Operations (Local)	148,532	-	148,532	405,000	-	405,000	335,734	-	335,734
Mobile Medical Training	-	-	-	-	-	-	83,830	70,000	153,830
Regional Mitigation Strategies (RMS)	-	-	-	-	-	-	77,684	-	77,684
Total Expenditures:	4,237,587	316,729	4,554,316	1,904,454	1,364,060	3,268,514	1,818,708	507,000	2,325,708